



24 March 2017

NOTICE OF MEETING

A meeting of the **ARGYLL AND BUTE COMMUNITY PLANNING PARTNERSHIP - MANAGEMENT COMMITTEE** will be held in the **COUNCIL CHAMBERS, KILMORY, LOCHGILPHEAD** on **THURSDAY, 30 MARCH 2017** at **9:30 AM**, which you are requested to attend.

AGENDA

1. **WELCOME AND APOLOGIES (CHAIR)**
2. **MINUTE AND HIGHLIGHTS OF THE MEETING ON 20TH DECEMBER 2016** (Pages 1 - 12)
3. **ACTION TRACKER** (Pages 13 - 14)
4. **COMMUNITY PLANNING**
 - (a) Area Community Planning update (Pages 15 - 18)
 - (b) Locality Planning (Pages 19 - 26)
 - (c) Full Partnership meeting 2017 (Pages 27 - 30)
5. **2016/17 DELIVERY PLAN UPDATES**
 - (a) Outcome 1: The economy is diverse and thriving (Pages 31 - 44)
Highlights and performance information
 - (b) Economic Forum update (Pages 45 - 58)
 - (c) Joint recruitment working group
 - (d) Outcome 5: People live active, healthier and independent lives (Pages 59 - 74)
Highlights and performance information

- (e) Community Transport Workshop - findings and way forward (Pages 75 - 78)

The Community Transport report itself can be found at <http://argylltransportpages.co/WorkshopReportRoadmapV6.pdf>

- (f) Health and Social Care Partnership update
- (g) Exception reporting from all delivery plan groups (Pages 79 - 80)
- (h) 2017/18 Delivery Plans

****COMFORT BREAK****

6. MID ARGYLL, KINTYRE AND THE ISLANDS AREA DISCUSSION (Pages 81 - 82)

7. COMMUNITY JUSTICE OUTCOME IMPROVEMENT PLAN APPROVAL (Pages 83 - 86)

The Draft Community Justice Outcome Improvement Plan and its appendices can be found at https://www.argyll-bute.gov.uk/sites/default/files/ab_cjoip_consultation_draft_plan_including_appendices.pdf

8. ANY FUNDING ISSUES TO BE DISCUSSED

- (a) LEADER/Structural Funds
- (b) Big Lottery

9. AOCB

- (a) Places, People and Planning: A consultation on the future of the Scottish planning system

The report that went to the Planning, Protective Services and Licensing Committee on the 15th March with a draft Council response can be found at: <https://www.argyll-bute.gov.uk/moderngov/documents/s117160/PLANNING%20REVIEW%20COMM%20REPORT%20PPSL%20MARCH%202017%20v0.4.pdf>

- (b) Draft Local Policing Plan 2017 - 2020 (Pages 87 - 106)

(c) Loch Lomond and the Trossachs National Park

10. DATES OF FUTURE MEETINGS FOR NOTING

Management Committee: 28th June 2017

Area Community Planning Groups:

- Bute and Cowal, Tuesday 18th April, 10.00, Timber Pier Building, Dunoon
- Mid Argyll, Kintyre and the Islands, Wednesday 19th April, Main meeting in Campbeltown with VC links to Islay and Lochgilphead
- Helensburgh and Lomond, Tuesday 25th April, 09.30, Pillar Hall, Victoria Halls, Helensburgh
- Oban, Lorn and the Isles, Thursday 27th April, 18.30, Corran Halls, Oban

**MINUTES of MEETING of ARGYLL AND BUTE COMMUNITY PLANNING PARTNERSHIP -
MANAGEMENT COMMITTEE held in the COUNCIL CHAMBERS, KILMORY, LOCHGILPHEAD
on TUESDAY 20TH DECEMBER 2016**

Present:	Jim Hymas, Scottish Fire and Rescue (Vice Chair)
Andy Buntin, Mid Argyll, Kintyre and the Islands Area Community Planning Group	Donald MacVicar, Argyll and Bute Council
Fraser Durie, Argyll College	Gail McClymont, Police Scotland (by VC)
Lorna Elliott, Argyll and Bute Council	Stuart McLean, Helensburgh and Lomond Area Community Planning Group
Brian Fleming, Department for Work and Pensions	Councillor Ellen Morton, Argyll and Bute Council
Neil Francis, Scottish Enterprise	Jennifer Nicoll, Highlands and Islands Enterprise
Rona Gold, Argyll & Bute Council	Cleland Sneddon, Argyll and Bute Council
Stuart Green, Argyll and Bute Council	Samantha Somers, Argyll and Bute Council
Glenn Heritage, Third Sector Interface	Anthony Standing, Skills Development Scotland (by Skype)
Louise Long, Health and Social Care Partnership	Councillor Dick Walsh, Argyll and Bute Council
Grant Manders, Police Scotland (by VC)	Christina West, Health and Social Care Partnership

In attendance:

Morag Brown, Argyll & Bute Council
Sybil Johnson, Argyll & Bute Council
Anne Paterson, Argyll & Bute Council

1. WELCOME AND APOLOGIES – JIM HYMAS

Apologies were received from:

Margaret Adams, Oban, Lorn and the Isles Area Community Planning Group
Andrew Campbell, Scottish Natural Heritage
Elaine Garman, NHS Highland
Shirley MacLeod, Argyll & Bute Council
Alison McGrory, NHS Highland
Pippa Milne, Argyll and Bute Council
Gordon Wales, Scottish Government

Jim welcomed Andy Buntin and Stuart McLean to their first Management Committee meeting following the decision to have the Area Community Planning Group Chairs sit at the Management Committee.

2. MINUTE AND HIGHLIGHTS OF THE CPP MANAGEMENT COMMITTEE MEETING ON THE 30TH SEPTEMBER 2016

The minutes and highlights of the meeting of the CPP Management Committee of the 30th September 2016 were approved as a correct record.

3. ACTION TRACKER

The Action Tracker was updated and approved as an accurate reflection of current actions.

It was agreed to remove Action 48 as this was now business as usual and mark action 92 as complete.

4. COMMUNITY PLANNING

(a) AREA COMMUNITY PLANNING GROUPS, LORNA ELLIOTT

Lorna Elliott presented the information from the November meetings of the Area Community Planning Groups.

The Management Committee discussed the four points raised by the Area Community Planning Groups and the response is below each point.

Advise whether a current Chair can stand for re-election at the end of their two year tenure in the position of Chair

The Management Committee had no issue with the current OLI Chair to stand for re-election should she wish to, and commended her on the splendid job she was currently doing.

It was agreed that the Terms of Reference be looked at in the new year, and two to three cycles (of two years) for Area Community Planning Group chairs be considered.

Provide further advice and guidance on what is required under the Community Empowerment (Scotland) Act with regards to locality planning before the February round of meetings

Following discussion, it was agreed that the preferred approach would be to embed, encompass and reference existing plans into a locality plan rather than rewriting and creating additional plans. It was agreed that the February Area Community Planning Groups would be the start of the journey and that the locality plans would have a targeted focus on communities within the four areas.

Consider the impact of the increase in the number of camper vans/mobile homes visiting the area and issues relating to the level of facilities provided for the vehicles on both island and remote mainland communities

It was agreed that better information, marketing and promotion was needed for camper vans/ mobile homes visiting the area to tackle the negative issues experienced by communities. Work on this requires working with Calmac. It was agreed that this was an action for the Council's Roads and Amenity Services

Department to consider further. Jennifer Nicol commented that HIE are supporting some communities with this and could link in to an action on this.

Consider how best to ensure that funders are aware of the particular challenges faced by third sector organisations and community groups running services, projects and initiatives within the Argyll and Bute CPP area.

Cllr Walsh emphasised the need for funding organisations to take better consideration of rurality in their assessment process, and the need to fund things that work, with less emphasis on new.

Glenn Heritage advised that the TSI were already talking to the Big Lottery regarding Health and Social Care Partnership Locality Plans and are encouraging groups to tie the outcomes of projects to local outcomes sighted in plans to have a much better opportunity to demonstrate value and gain funding.

It was agreed that Lorna Elliott would put those requiring assistance in touch with Glenn Heritage.

It was recognised that the development of 'locality plans' for Community Planning will be helpful for discussions with funders such as The Big Lottery. It was agreed to keep this on the agenda in order to broker a solution in future

Action: Lorna Elliott to amend the Terms of Reference regards tenure of ACPG chairs, for agreement at February Area Community Planning Group meetings.

Action: Council's Roads and Amenity Service team to consider the better promotion of facilities and parking for mobile homes/camper vans working with partners within the tourism sector, including Calmac and HIE.

Action: Lorna Elliott to put those requiring assistance with funding applications in touch with Glenn Heritage.

Action: 'Funding Challenges' to remain on agenda.

(b) NATIONAL COMMUNITY PLANNING UPDATE, GORDON WALES

As Gordon had submitted his apologies, no update was available.

(c) ECONOMIC FORUM UPDATE, STUART GREEN

Stuart Green presented the report which provided an update on the sector specific workgroups of the forum. The targeted effort to raise the profile of Argyll and Bute was noted. Stuart emphasised the momentum felt by the Economic Forum following growth in sectors and funded activity supporting this.

The Management Committee noted the report.

(d) CPP FULL PARTNERSHIP, RONA GOLD

Rona presented the report and advised that feedback had been positive. A comprehensive note of the day and presentations are available upon request.

(e) LOCAL OUTCOME IMPROVEMENT PLAN AND CURRENT SINGLE OUTCOME AGREEMENT, RONA GOLD

Rona presented the report and advised the Management Committee of the work required to ensure the current Single Outcome Agreement (SOA) is compliant with the requirements of the Community Empowerment (Scotland) Act.

The Community Planning team were actioned to undertake the work necessary to ensure the current SOA transitions into the Local Outcome Improvement Plan.

Discussion was held on the terminology of LOIP. Rona confirmed that, following discussion with civil servants, the document name didn't need to be 'the LOIP' the importance was meeting the criteria set out under the title LOIP in the Community Empowerment (Scotland) Act.

The following points were put forward and considered by Management Committee members:

- The SOA has taken many years to "bed in" and is now at a stage where this is recognised
- There are several plans already that start with Local/Locality and a LOIP may create confusion
- The question of what is 'local' creates different meaning in different contexts.

It was agreed that the Area Community Planning Groups should have an opportunity to comment on the terminology.

Rona was tasked to compile suggestions on what the CPP may wish to alternatively name the LOIP taking on board the considerations of the Management Committee, which included Local Outcome Agreement, and Argyll and Bute Outcome Improvement Plan, and present options for a decision at the meeting in March 2017.

Action: ACPGs to consider the terminology for the LOIP/SOA.

Action: Rona to compile suggestions for terminology of the LOIP/SOA and present options to the Management Committee for a decision in March.

5. 2016-17 DELIVERY PLAN UPDATE

(a) OUTCOME 3: EDUCATION, SKILLS AND TRAINING MAXIMISES OPPORTUNITIES FOR ALL, FRASER DURIE

Fraser went through the activities of the delivery plan for Outcome 3.

Anne Paterson advised that the Education Department was in contact with the Western Isles regarding "E-sgoil" and that a pilot using Lync was currently underway with 4 secondary schools.

It was confirmed that the Argyll and Bute Family Pathway should sit within Outcome 3 and that it was currently being rolled out in the Cowal area with roll-out

plans for OLI and MAKI. Anne Paterson advised that the Early Years Collaborative no longer exists in its previous format and had merged with another forum to become the Children and Young People's Improvement Collaborative, sitting under Argyll and Bute's Children. It was agreed that this action be changed to On Track.

It was confirmed that further guidance was being waited on regarding Named Persons and that a response had been submitted to the Scottish Government regarding their recent consultation on this.

Action: Samantha to amend activity on Family Pathway to On Track following update.

(b) MODERN APPRENTICE (MA) EXPANSION PLAN, ANTHONY STANDING

Anthony spoke firstly on the announcement made by the Scottish Government with regards to a Workforce Development Fund which removes the public sector eligibility restrictions that had been in place previously, enabling public sector bodies to have the same access to funding as the third sector/private sector. Anthony also advised that there would be more opportunities for apprentices for those aged over 25 which he believed would benefit the demographic of Argyll and Bute.

The Modern Apprentice Expansion Plan for Argyll and Bute is part of the Highlands and Islands Expansion Plan. Anthony had hoped to share the draft plan at this stage but it will not be available until mid-January at the earliest when the Board meets.

Anthony emphasised the desire to grow MA's in Argyll and Bute, and that the promotion of them to employers, young people and teachers is really important.

Louise Long commented she would like to be involved in MA's in connection to looked after children.

(c) PHASE 1 UPDATE ON THE ENTERPRISE AND SKILLS REVIEW, JENNY NICOLL

Jenny circulated the Phase 1 report, published in October 2016 looking at the roles of HIE, Scottish Enterprise, Skills Development Scotland and the Scottish Funding Council.

Jenny advised that the report recognised the socio-economic challenges facing the Highlands and Islands area and that there was a commitment to keep dedicated support in this area. The report also stated that a new statutory body would be established to coordinate the four agencies, all of which will retain their Chief Executives and legal status.

Phase 2 of the review runs from November 2016 to March 2017 and will be looking at implementing the Phase 1 recommendations.

Cleland asked whether the boundary split within Argyll and Bute would be looked at further and Jenny advised that she believed that point was still open for discussion.

If any partners have any further questions regarding the review, it was agreed that they should be submitted to Jenny. Jenny also agreed to circulate the report electronically to all Management Committee members.

Action: Jenny to circulate link to Phase 1 of Enterprise and Skills Review

(d) OUTCOME 4: CHILDREN AND YOUNG PEOPLE HAVE THE BEST POSSIBLE START, LOUISE LONG

Louise provided an update in relation to the activities contained within the delivery plan.

Stuart McLean advised that the first Fire Reach course had taken place recently with pupils from Hermitage Academy which had been successful and that they were looking to progress a Young Firefighters unit at Helensburgh.

Louise advised that plans for a Youth Engagement Officer within Dunoon Grammar School were not going to be taken forward and that Gail McClymont was looking to see whether an Officer could be recruited elsewhere.

It was suggested that addressing child poverty may sit well within the new Children's Services Plan.

Action: Ann Marie Knowles to advise whether child poverty sits under new Childrens' Services Plan.

(e) TOO COOL TO TALK PROPOSAL, LOUISE LONG

Louise advised of the "Too Cool to Talk" initiative for mental health in young people which had been developed by NHS Tayside where young people can ask questions online and have them answered within 24 hours.

Louise said that funding had been obtained to take this forward through the Alcohol and Drugs Partnership, however was keen to ensure that it was sustainable and that partners recognised that it was wider than the Health and Social Care Partnership.

(f) EXCEPTION REPORTING FROM ALL DELIVERY PLANS

It was noted that there were less exceptions than the previous meeting and that this was good progress in addressing issues.

Action: Jenny Nicol to pick up with Jane Fowler on a written update under outcome 1, activity: Create opportunities for young people to enter the public sector.

6. SCOTTISH GOVERNMENT CONSULTATION: EMPOWERING TEACHERS, PARENTS AND COMMUNITIES TO ACHIEVE EXCELLENCE AND EQUITY IN EDUCATION, A GOVERNANCE REVIEW, ANNE PATERSON

A report that was submitted to the Policy Leads (elected members) of Argyll and Bute Council was tabled by Anne Paterson for further information.

Anne gave an overview of the consultation and the questions posed within it and advised that a response was due by the 6th January 2017. The Education Department would be leading on the consultation response but any other partners who wished to respond to any of the questions were encouraged to do so.

Louise advised that she was keen to respond from a Children and Families perspective to aspects of the consultation. It was agreed that Anne would send Louise the draft response for Louise to take to her Management Committee that Friday (23 December).

Action: Louise to draft response to aspects relevant to Children and Families.

7. OBAN, LORN AND THE ISLES AREA DISCUSSION

As Margaret Adams, Chair of the Oban, Lorn and the Isles Area Community Planning Group was not present, Lorna Elliott opened the discussion referring to the paper highlighting the support for Young Carers and the current Parking Review.

Support for Young Carers

Christina West advised that statutory funding to carers centres is available through the Carers Network and that the Health and Social Care Partnership were looking at the Carers Act 2018 and mapping this against current activity.

It was confirmed that Linda Currie was the Health and Social Care Lead working with Carers Centres and she would continue to assist Carers groups access funding outside the Health and Social Care Partnership

Cllr Morton highlighted significant challenges facing the future of Carers in Helensburgh.

It was agreed that Cleland would speak to Gordon Wales to press the matter that statutory duties (carers) should be accompanied by funding from the Scottish Government.

Parking Review

Lorna advised that the ACPG would like all partners to contribute and give strategic input into the current parking review consultation and highlighted challenges to parking such as Home Carers going into see clients, or Islanders parking at convenient places to enable them to be foot passengers on the ferry.

Action: Cleland to speak with Gordon Wales regarding new statutory duties (carers) and the need for associated funding from Scottish Government.

Action: all partners to provide strategic input into the parking review consultation

8. LOCAL DEVELOPMENT PLAN 2 – KEY ISSUES DISCUSSION, SYBIL JOHNSON

Sybil gave a presentation on the plans for the launch of the Local Development Plan 2

(LDP2) which would seek to find out what communities wanted in terms of land development and designate appropriate land for planning purposes. It was noted that the Place Standard tool would be used as an online means of engagement to capture the thoughts of residents and the results of this would be shared with partners.

Sybil also advised of the Future Needs 2020 – 2030 plan and the Single Investment Plan which was still open for comment from CPP partners.

Discussion followed on the links of the LDP2 to the Smarterplaces work, potential variation to HMDA through the Islands Bill and the opportunity of the LDP2 to bring together all the objectives of communities and partners.

The importance of the Local Development Plan engagement and consultation was agreed.

9. COMMUNITY JUSTICE – DEVELOPMENT OF OUTCOME IMPROVEMENT PLAN, LOUISE LONG

Louise advised that the Criminal Justice Partnership between Argyll & Bute Council, West Dunbartonshire Council and East Dunbartonshire Council would be dissolved and therefore an Argyll and Bute specific plan was now required to be in place by the 1st April 2017.

A draft outline plan is in existence and representatives from the Third Sector, Skills Development Scotland, Housing and Health (Mental Health) are required, in particular, to attend a working group to develop the outline plan.

It was agreed that representatives from the above organisations would be nominated and attend the meeting dates set out in the report.

Action: Nominations to attend Community Justice working group to be fed back to Louise Long in particular from Third Sector, Skills Development Scotland, Housing and Health (Mental Health).

10. HISTORICAL ABUSE ENQUIRY, LOUISE LONG

Louise advised that the scoping work into this had been completed and that a National Forum and major advertising campaign would be launched in January. Partners were advised that anyone who wishes to report historical abuse be directed to the National Forum helpline as a single point of contact.

11. EVALUATION OF THE ARGYLL AND BUTE REFUGEE RESETTLEMENT PROGRAMME, MORAG BROWN

Morag advised that the Council had agreed to increase the number of families being resettled in Argyll and Bute through the Family Reunion route. Morag also said that the focus of the Refugee Resettlement Group was towards employability. Jim Hymas commented that this was an excellent example of partnership working.

12. AOCB

(a) FINDINGS FROM COMMUNITY TRANSPORT WORKSHOP

Glenn advised that the findings from the Community Transport Workshop held earlier in the year had now been published. It was agreed that this could form part of the agenda for the Management Committee Development Day on the 1st March.

Action: Samantha to circulate the link to the report to all Management Committee members

(b) COMMUNITY SAFETY STRATEGY

Lorna advised that the 2016-2020 Community Safety Strategy was being launched today (20th December 2016) and that the link would be circulated to all Management Committee members.

Action: Samantha to circulate link to Community Safety Strategy to all Management Committee members

(c) AREA COMMUNITY PLANNING GROUPS

Jim requested that Management Committee members attend Area Community Planning Groups where possible.

13. DATES OF FUTURE MEETINGS

Area Community Planning Groups:

- Mid Argyll, Kintyre and the Islands: Wednesday 8th February, 10.00, Lochgilphead
- Bute and Cowal: Tuesday 14th February, 10.00, Rothesay
- Oban, Lorn and the Isles: Thursday 16th February, 14.00, Oban
- Helensburgh and Lomond: Tuesday 21st February, 09.30, Helensburgh

Management Committee – 30th March 2017

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These highlights from the Argyll and Bute Community Planning Partnership (CPP) Management Committee meeting held on the 20th December 2016 are for information purposes for Area Community Planning Groups and partner organisations to distribute freely.

- The Chair welcomed Area Community Planning Group chairs, attending the meeting for the first time, as official members of the Management Committee.
- Management Committee heard proposals for the engagement of people in the Local Development Plan 2 – Main Issue process. Engagement will make use of a new Place Standard Tool, developed by NHS Scotland and Scottish Government.
- Meetings are taking place to develop a Community Justice Transition Plan for Argyll and Bute. The aim of this is to provide a community partnership approach to reducing reoffending.
- Funding has been gained to run a project aimed at supporting young people, in particular young men, with support to prevent mental health crisis.
- The 2016-2020 Community Safety Strategy was launched at the CPP Management Committee.

Full details of the meeting of the CPP management committee can be found on Argyll and Bute Council Website.

If you have any queries on these highlights please contact: cppadmin@argyll-bute.gov.uk

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CPP Management Committee Action Tracker					
Ref No.	Date Raised	Action	By Who	Completion Date	Notes
73	24.03.16	Samantha Quarton to publicise any funding opportunities for Third Sector Organisations through the CPP Fortnightly Bulletin.	Samantha Somers	ASAP	Ongoing
100	30.9.16	All to consider how their organisation can positively promote Argyll and Bute through messaging.	All	20.12.2016	
105	20.12.16	Council's Roads and Amenity Service team to consider the better promotion of facilities and parking for mobile homes/camper vans working with partners within the tourism sector, including Calmac and HIE.	Pippa Milne	30.03.17	
106	20.12.16	Lorna Elliott to put those requiring assistance with funding applications in touch with Glenn Heritage	Lorna Elliott	30.03.17	
109	20.12.16	Rona to compile suggestions for terminology of the LOIP/SOA and present options to the Management Committee for a decision in March.	Rona Gold	30.03.17	
111	20.12.16	Jenny to circulate link to Phase 1 of Enterprise and Skills Review	Jennifer Nicoll	30.03.17	
114	20.12.16	Louise to draft response to aspects of Education Governance consultation relevant to Children and Families	Louise Long	23.12.16	
115	20.12.16	Cleland to speak with Gordon Wales regarding new statutory duties (carers) and the need for associated funding from Scottish Government	Cleland Sneddon	30.03.17	
116	20.12.16	All partners to provide strategic input into the parking review consultation	All	30.03.17	

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Management Committee**Date: 30th March 2017****Agenda Item:**

Area Community Planning Groups**1.0 Purpose**

This paper presents key matters arising during the Area Community Planning Group round of meetings in February 2017 for consideration by the CPP Management Committee.

2.0 Recommendations

The Management Committee is asked to:

- Note the Highlights and Key Issues under 4.0 and 4.1.

- Action an appropriate response to the points raised in 4.2 which are to:
 1. Consider bringing back key worker status within their organisations – raised by OLI CPG
 2. Undertake an employee survey within their organisations to establish the numbers of those who choose to commute to jobs within the area rather than relocate and the reasons why – raised by B&C CPG
 3. Provide feedback from a strategic level regarding the potential implications of the level of budget cuts being proposed at an Argyll & Bute level by the Integrated Joint Board – raised by H&L CPG

3.0 Background

There are four Area Community Planning Groups, one in each of the Council's administrative areas (Bute & Cowal; Mid Argyll, Kintyre & Islay; Helensburgh & Lomond; and, Oban Lorn and the Isles)

Area Community Planning Groups meet quarterly to discuss issues of importance relevant to the delivery of the Single Outcome Agreement (SOA) at a local level.

The February meetings focussed on Locality Planning. Feedback from discussions regarding locality planning will be provided in a separate report.

4.0 Highlights

The following points were consistent to more than one meeting:

- The proposed amendment to the Terms of Reference clarifying a point relating to the election of office bearers and the number of terms in office an individual can serve for was approved and adopted by all four Area CPGS.
- The Place Standard Tool was met with general approval and it was felt to be a useful community engagement tool which could be used effectively in a number of different ways.

Highlights from specific meetings were as follows:

Bute & Cowal

- It was noted that there is scope for sharing office space in Rothesay Police Station and all agencies potentially interested in using the additional space currently available are encouraged to contact Police Scotland to discuss.
- There was discussion around the ambulance service within the area relating to the transport of patients to hospitals, particular issues relating to mental health matters and care in in community.
- There was discussion round the fact that many people commuted to the area to work and it was suggested that it would be useful to survey professionals such as teachers, health workers and other public sector employees to find out why they chose to commute rather than relocate when taking up job opportunities within the area.

Helensburgh & Lomond

- The group received an update on the progress of the development of the Helensburgh & Lomond Locality Planning Group Locality Plan which is due to be circulated shortly. There was concern regarding the implications regarding level of budget cuts being proposed at an Argyll & Bute level and the group noted that there was the opportunity to participate in engagement events being held locally
- Helensburgh Community Council has created a Youth Forum by co-opting young members onto the Community Council which is working well.
- A Young Fire Fighters Unit has been set up in Helensburgh with additional training being given to Hermitage Academy school pupils and a bespoke 6 week session for young carers.

Mid Argyll, Kintyre and Islay

- West Kintyre Community Council are in the process of updating their Community Action Plan. Significant changes are envisaged due to the changing views and priorities of the community and discussions have centered on topics such as retaining young people in the area.
- South Kintyre Development Trust advised that they are currently conducting a feasibility study into the purchase of the old Post Office in Campbeltown

Oban, Lorn and the Isles

- The group was advised that around 400 people had attended a meeting held to address concerns regarding the potential closure of Oban Hospital which had been reported in the press.
- During a discussion relating to employment, it was suggested that all agencies should work together to bring back the key worker status and make it part of the working contract

4.1 Key Issues

The following key points were highlighted:

- OLI CPG - all agencies should work together to bring back the key worker status and make it part of the working contract
- B&C CPG - it would be useful to survey professionals such as teachers, health workers and other public sector employees to find out why they chose to commute rather than relocate when taking up job opportunities within the Argyll & Bute area.
- H&L CPG - Concern regarding the implications of the level of budget cuts being proposed at an Argyll & Bute level by the Integrated Joint Board

4.2 Further Actions

It is requested that members

- Consider bringing back key worker status within their organisations
- Undertake an employee survey within their organisations to find out the numbers who choose to commute to jobs within the B&C CPG area rather than relocate and the reasons why.
- Provide feedback from a strategic level regarding the potential implications of the level of budget cuts being proposed at an Argyll & Bute level by the Integrated Joint Board

5.0 Implications

Strategic Implications	The February 2017 Area Community Planning Group meetings focussed on locality planning
Consultations	No prior circulation of this report.
Resources	No direct resource implications however consideration of the issues raised and following courses of action may have a knock on effect on finance and/or staff

	resource
Prevention	contributes to the prevention agenda
Equalities	contributes toward reducing inequalities

For More Information:

Shirley MacLeod, Area Governance Manager, Shirley.macleod@argyllbute.gov.uk

References: n/a

Appendices: n/a

Management Committee**Date: 30th March 2017**

Area Community Planning Group update Locality Planning – Key findings from Area CPG Workshops

1.0 Purpose

The purpose of the report is to provide a summary of the key findings from the facilitated discussions related to the initial development of locality plans held during the February 2017 round of Area CPG meetings

2.0 Recommendations

Partners are requested to note the key discussion points outlined in the report below and take the findings into consideration during the next stage of the locality planning process.

3.0 Background

3.1 The Community Empowerment (Scotland) 2015 Act requires Community Planning Partnerships to produce Locality Plans which have been adopted and are operational by the 1st of October 2017

3.2 The CPP Management Committee and Chief Officer Group discussed locality planning at their meetings in September 2016. During the November 2016 round of meetings, Area Community Planning Groups agreed to focus on locality planning during their February 2017 meetings.

3.3 The methodology to be used to produce Locality Plans is suggested in Appendix 1.

4.0 Detail

4.1 Facilitated discussion on locality planning took place during the February 2017 round of Area CPG meetings using the Community Planning Outcome Profile Tool and existing plans currently operating in the area to ascertain whether there are pockets of unmet need that should be drawn to the attention of the CPP Management Committee.

4.2 The key discussion points are contained in Appendix 2. A brief summary for is as follows:

- Bute & Cowal CPG Area

Main priorities following discussion were employment, connectivity and mobility.

- Mid Argyll, Kintyre and the Islands CPG Area

Main priorities following discussion were housing, jobs, connectivity and infrastructure.

- Helensburgh & Lomond CPG Area

Main priorities following discussion were Health, personal resilience, education and healthy birth weights

- Oban, Lorn and the Isles CPG Area

Main priorities following discussion were transport, infrastructure, housing/rooms for rent, jobs for young people, ferry cancellations and education.

4.3 Pockets of need were identified in each area and are detailed in *What Needs to Be Done?* Section in appendix 2

5.0 Conclusions

5.1 The Community Planning Outcome Profile Tool gives a useful overview of trends within an area and while it was noted that the situation in small local areas, particularly islands, could be masked by aggregating into Intermediate Geography Zones, any discrepancy would be corrected by local knowledge.

5.2 Although there were some shared priorities which perhaps could be addressed at a strategic level, the main discussions centred round interconnected local issues which would benefit from being addressed by a holistic approach using a locality planning approach.

6.0 Implications

Strategic Implications	The Community Empowerment (Scotland) 2015 Act requires Community Planning Partnerships to produce Locality Plans
Consultations	The development of locality plans is an iterative process and the work undertaken during the February round of Area CPGs is the first stage in the process.
Resources	The initial development work has been undertaken using existing resources. Additional resource may be required to take forward the further development/

	implementation of locality plans but this is unknown at present.
Prevention	Locality planning focusses on preventative action at grass roots level.
Equalities	Locality planning aims to address inequalities by taking specific action at grass roots level.

For more information contact:

Lorna Elliott, Community Governance Manager 01631 567995

References - N/a

Appendices

Appendix 1 - The approved methodology for creation of locality plans

1. Using the data generated by the Community Planning Outcome Profile tool (CPOP) and The Place Standard Tool, identify the communities showing poor/worsening outcomes throughout the CPP area
2. Use the local knowledge of the Area Community Planning Groups to provide additional information relating to the communities within their area to add context and interpretation to the data generated the CPOP
3. Cross refer to actions being undertaken in the LOIP, HSCP Locality Plan, Economic Development Action Plan, Community Learning Development Plan and other local community based activities such as community action plans as appropriate.
4. This would be shown as Activities Underway to Address Priority Needs in the area
5. The communities identified in the profile as showing poor/worsening outcomes not being already addressed by the plans above will be classed as Unmet Needs
6. This would identify areas that potentially need CPP intervention and additional work will be undertaken to prioritise how resource should be allocated to address the unmet need. This may be focussed on one geographical area, be thematic across all areas or a mix of the two depending on what is discovered.

7. The action being taken by CPP to address the unmet need will be laid out in the Locality Plan (s) depending on what is found, the approach that is to be applied and the resources allocated by partners

Appendix 2 – Key discussion points during the Area CPG Meetings

Bute and Cowal CPG

What good things are happening in these areas?

Dunoon:

- stats agree with local knowledge
- no surprises
- Pubwatch
- Cowal Employment Partnership
- Cowal Family Pathway
- Charrette
- CARS

Bute and Rothesay:

- 16+ Opportunities for all
- Improved results at the Academy
- Bute Island Alliance
- Bute Fabrics – expanding
- Additional THI funding

Hunter's Quay

- Active community – lots of events
- Sandbank Senior Citizens – falls prevention awareness
- Webhelp – big company

What needs to be done?

- Better understanding of local context for data eg. 1st time mothers taken off the island to give birth – eschew statistics
- Consider changing the recruitment policy to insist employees live in the area
- Shift patterns (Mental Health Out Of Hours) – no staff currently live locally
- Need to have a provision/choice of Further Education opportunities
- Increase in employment opportunities for all ages
- Work with local businesses to increase the number of Modern Apprenticeships
- Digital infrastructure
- Connectivity
- Reliable transport links to mainland
- Ask people why you live where you do (including teachers)

MAKI CPG

Ranking of Intermediate Geography Zones within the MAKI area. List is from most vulnerable to least vulnerable in terms of life outcomes

- Campbeltown
- Greater Lochgilphead
- Kintyre Trail
- Whiskey Isles
- Mid Argyll

Feedback from group

- Kintyre Trail should be higher in vulnerability because the weather can disrupt ferry travel and leave islanders stranded
- Whiskey Isles should also be higher in vulnerability because of the necessity of ferries but also the group felt that the ranking didn't show the investment in the island
- Other comments focused on geographic boundaries, connectivity and perception of "named areas"

Mid Argyll

Do we know what good things are happening in this area?

- Kilmartin museum – up to £5 million investment (UNESCO – Oils and workshops)
- Crinan Canal (Charrette) – investment on all areas
- Wind farm community benefit – 3 areas already benefitting – match funding projects
- CARS (Inveraray) improvement of properties
- Argyll College
- Crinan towpath improvement – more user friendly
- Community "voice" – "empowerment" action

Kintyre Trail

Do we know what good things are happening in this area?

- TSCT (Dev Trust)
- WKCF (Dev Trust)
- Community action plans
- Windfarm trust (funding)
- Schools/Education – primary, secondary and colleges
- Support for families, children and older people – e.g. Homestart, Befrienders, 6 Circle, Elderberry, Shopper Aid
- Village Halls, Churches and Sports facilities
- Tourism: Kintyre Way, Festivals, Ultra Pilgrim Trail, Catering facilities, amenities, ferries, whisky, heritage, cinema, food, running/cycling

What needs to happen in this area?

- Keep young people/attract families
- Housing
- Connectivity
- Childcare
- Transport
- Roads

Greater Lochgilphead

Do we know what good things are happening in this area?

- Crinan Charrette link to communities (depends on actual outcomes)
- MacPool
- Wind farms = community benefits
- Robust community plans for both main plans (Lochgilphead and Ardrishaig)
- Shared regeneration fund with community involvement
- Very good links to the police and community policing

Campbeltown

Do we know what good things are happening in this area?

- Low drug abuse rate
- Festivals: MOKFest, MOKrun, marathon and ultra marathon
- Youth activities – KYFS, Police Scotland Youth Volunteers, Young Firefighters
- Argyll and Bute Council recently undertook a review into traffic and parking
- Running: marketed as one of the best places to run in the world
- Community action plan review
- Town centre regeneration - £2.2million CARS/THI funding (another round of funding)
- Marina development
- Leisure facilities, sport, aqualibrium, golf
- New school being built
- Low crime rate

What needs to happen in this area?

- More employment and training opportunities
- Keep beds in the hospital
- Need care facilities for older people and more support for older people in general
- Better marketing of the area – new campaign has very little mention of

Kintyre/Campbeltown

- Retail investment
- More single occupancy accommodation

- Better transport links
- Investment in the roads/infrastructure

What needs to be fed back to Management Committee (from Campbeltown)

- Be wary of the data, ensure you look at the local context in addition to this
- More positive messaging is required to counteract the statistics, Argyll and Bute is a good place to live and the worry is that people will see the rankings and statistics and not want to come here
- Is the depopulation weighting painting a bleaker picture?

Other comments re what needs to happen in the area (not attributed to any IG zone in particular)

- Do plans
- Playpark (front green, Lochgilphead) – stop use shops (local people)
- Start up businesses – address empty shops/property
- Introduce people to sights such as Crinan and Kilmartin
- Infrastructure, broadband, mobile – quality of life
- Need to see Carer as a career
- Housing

Helensburgh and Lomond CPG

Do we agree with the statistics?

Yes – matches SIMD (Helensburgh East)

More up to date data and local knowledge helps provide more context

Would expect to see an improvement in the Early Mortality ranking for Garelochhead due to ongoing projects there

What good things are happening in these areas?

- Police Youth Engagement Officers
- Young Firefighters and Fire Reach programme
- Helensburgh Community Council and Rhu and Shandon Community Council – organising Beach Clean and intergenerational opportunities e.g. youth forum at meetings
- Garelochhead has projects to tackle social isolation, befriending etc.

What needs to be done?

- Education – routes to improving other life outcomes,
- Use examples of success of local people to inspire/educate/increase personal resilience
- Health Education
- Supporting pre-natal mothers in the local area

Oban, Lorn and the Isles CPG

Do we agree with the statistics?

- No, would have thought the reverse was true – Mull, Iona, Coll and Tiree is showing as the least vulnerable on the tool
- Surprise
- The population is growing in the IG zone (but not all parts) of Mull, Iona, Coll and Tiree – this will have impacted the ranking
- Feel that it doesn't ring true when comparing Oban North to Oban South
- Needs to be clearer what the geographies cover
- Agree with the statistics once the date of publication of the data is published as lots has happened since then
- Doesn't reflect local knowledge

What needs to be done?

- Jobs – quality and full time, need to attract professionals to the area e.g. Drs., consider young people, current situation: seasonal, part-time, low wages
- Housing – ensure appropriate housing is available, summer long term lets, room for rent
- Use local knowledge better
- Education – new school being built (current), school flights, rural schools are costly
- Transport – consider trunking the A816, congestion of Oban town, ferry cancellations (Coll/Tiree), keep roads open (when blocked)
- Islands – outer hebridean ones suffering
- Digital – some areas experience very little e.g. Lerags, businesses not viable for digital work, need 3G (or more)
- Depopulation – Coll
- Need to determine the intangible aspects of why this is a good place to live and use these to attract people
- Community engagement for community councils using both tools (Place Standard and CPOP)
- Consider light units outside Oban town
- Good health care facilities

Management Committee**Date: 30th March 2017**

Proposals for Full Partnership meeting in 2017

1.0 Purpose

This report is to provide the Community Planning Partnership (CPP) Management Committee with information relating to the organisation of the Full Partnership meeting for 2017.

2.0 Recommendations

The Management Committee are requested to:

- 1) Note the content of the report, specifically the location and date
- 2) Nominate representatives to form part of the short-life working group to organise the Full Partnership
- 3) Highlight to the Community Planning team topics or speakers to be included in the agenda for the Full Partnership
- 4) Consider whether the Development Day for the Management Committee should take place on the evening before the Full Partnership
- 5) Inform the Community Planning team if there are any other initiatives happening in November 2017 which might be appropriate to link to the Full Partnership

3.0 Background

The Full Partnership of the CPP is scheduled to meet annually to review the progress made towards the outcomes of the Single Outcome Agreement/Local Outcome Improvement Plan (SOA/LOIP), share best practice and explore future direction.

It was decided in 2015 that a conference format would be held bi-annually due to the resource required to put on the meeting. A conference-style event was held in Machrihanish, Campbeltown in 2015 and an interactive meeting was held in Oban in 2016.

For 2017, it has been agreed that the date will be Wednesday 15th November 2017.

4.0 Proposals

Venue and Location

It was agreed in 2015 that the location of the Full Partnership would rotate around the four administrative areas. It is felt that the Helensburgh and Lomond area would be the more suitable location in 2017, with Bute and Cowal in 2018. Potential venues include the Victoria Halls and the MOD Training Centre. The Community Planning team would welcome any further suggestions.

Short-life working group

In order to best ensure that the remit and purpose of the Full Partnership is met, it is proposed that a short-life working group comprised of nominations from a number of partners is formed to determine the format of the day and assist with creating a robust, meaningful and energising agenda.

This group will be led by the Community Planning team and will meet for 1-2 hours on a monthly basis with the frequency of meetings likely to increase in October when closer to the event.

Initial thoughts on the agenda

The theme for this year's meeting of the CPP Full Partnership is 'Community Planning in Action'. The day will showcase inspirational case studies from across the partnership.

Examples could include:

- The council's Growing Our Own strategy and the work of partners to focus on joint recruitment initiatives
- The pilot project of the Early Help Strategy, focusing on prevention and a change in service delivery to help families before they get to crisis point
- The meeting of challenges through creative ways such as the Smarterplaces programme
- An update on the Economic Forum
- Oban's Hope Kitchen; work of a third sector organisation to support people experiencing homelessness.
- Case studies of partnership work with Calmac, Argyll College or the MOD
- Taking stock of the Community Empowerment (Scotland) Act thus far and workshops on aspects of this

Development Day

The Management Committee is scheduled to have a Development Day on a yearly basis. The development day for 2017 was initially scheduled for early March however due to a number of imminent changes within personnel it was felt that a development day later in the year would be more conducive.

Management Committee members are asked to consider whether the development day should take place:

- The evening before the Full Partnership
- The day before the Full Partnership
- An alternative date

Other initiatives

The Full Partnership meeting in 2016 took place in the same week as Enterprise Week which was also being held in Oban. This was a successful event however there was an impact on delegates which may have contributed to the number of delegates attending the Full Partnership.

If there are any other initiatives happening at the same time, it would be useful for the Community Planning team to be aware of these to either forge good links between the two, or to consider the potential impact.

5.0 Conclusions

The meeting of the Full Partnership will take place on Wednesday 15th November 2017 in Helensburgh.

Nominations are sought to become members of the short-life working group to shape the agenda and practicalities of the day.

The theme of the day will be Community Planning in Action highlighting inspirational case studies from across the area and partners.

The Management Committee is asked to consider when the Development Day for Management Committee members should take place.

Other partner initiatives that are happening around the same time as the Full Partnership are requested to be raised to the Community Planning team for consideration.

6.0 Implications

Strategic Implications	The meeting of the Full Partnership covers all six outcomes.
Consultations, Previous considerations	No previous consultations or considerations for the 2017 event. Feedback from the previous events is informing the approach.
Resources	A short-life working group of partners is required to ensure the day is a success.
Prevention	N/A
Equalities	N/A

Rona Gold, Community Planning Manager
01436 658 862

For more information contact:

Samantha Somers, Community Planning Officer, 01546 604 464

References

N/A

Appendices

N/A

Management Committee**Date: 30th March 2017**

**Outcome 1: The economy is diverse and thriving
Progress Report****1. Recommendations**

The Management Committee are asked to note this report

2. Highlights from activities for Outcome 1

- A multi-agency group to look at joint recruitment strategies has now met twice and has highlighted key areas of work which can be progressed jointly to encourage people to work for partner agencies within Argyll and Bute. Examples of work which will be taken forward include a coordinated recruitment website, work placements, better marketing, a joined up approach to recruitment fairs and an exploration of what can be done jointly in relation to accommodation and short term placements.
- The Argyll and Bute Developing the Young Workforce (DYW) Regional Group bid was approved by the Scottish Government on 6th December 2016. The Argyll and Bute DYW Regional Group was launched officially on Wednesday 1st March 2017 and are ensuring alignment with the sectoral profiling currently being undertaken by the Economic Growth team.
- The Oban as a University Town Steering Group had their initial meeting in February 2017. The Five Year Plan will be launched in June 2017 and current activities include the commissioning of consultants to carry out under-pinning academic research
- Work is underway to produce a report scoping the maritime industry opportunities which should be available by May 2017. The report will include identification and profiling of relevant sectors and a series of first stage opportunities.

3. Risks

There are no risks currently identified.

4. Opportunities

The work on joint recruitment initiatives and strategies provide many opportunities for partners to work together through job fairs, recruitment portals and marketing initiatives.

Background

Consultations	None
Resources	Activity Leads from the Outcome 1 Delivery Group
Prevention	None as a direct result from this report
Equalities	None as a direct result from this report

Outcome lead: Jennifer Nicoll

Job title and organisation: Area Manager, Highland and Islands Enterprise



Outcome 1: The economy is diverse and thriving

Performance Information as at March 2017

Outcome Lead: Jennifer Nicoll, Highlands and Islands Enterprise

Outcome 1: The economy is diverse and thriving **Outcome 2: We have infrastructure that supports sustainable growth** **Outcome 3: Education, skills and training maximises opportunities for all** **Outcome 4: Children and young people have the best possible start** **Outcome 5: People live active, healthy and independent lives** **Outcome 6: People live in safer and stronger communities**

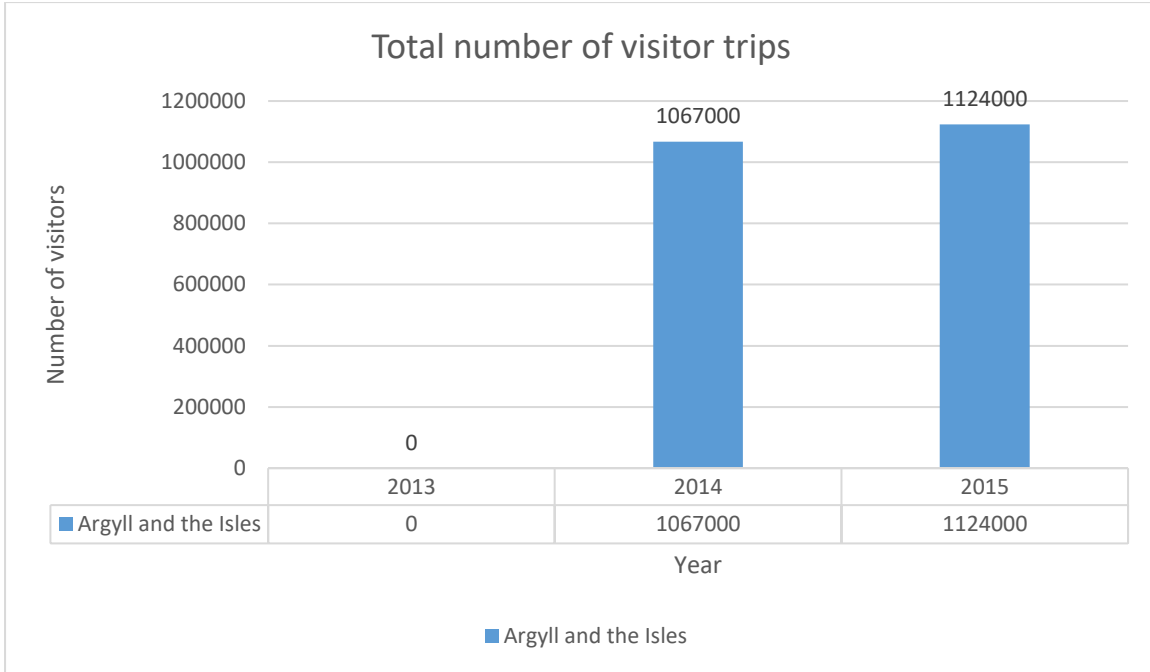
Activities under Outcome 1: The economy is diverse and thriving

Activity	Activity Lead	Progress
Improve linkages from the curriculum to economic opportunities in Argyll and Bute linked to growth. Creating career pathways for key sectors: tourism, maritime, food and drink.	Ishabel Bremner, Argyll and Bute Council	On track
Deliver recommendations to progress Oban as a University Town	Lucinda Gray, HIE	On track
Deliver coherent multi-agency activities promoting and marketing Argyll and Bute	Julie Millar, Argyll and Bute Council	On track
Define the opportunities in maritime industry sector of Argyll and Bute, and Explore the feasibility of locally delivered training, apprenticeships and skills development for the marine industry in Argyll and Bute	Mark Steward, Argyll and Bute Council	On track
Explore the potential for an Argyll and Bute Centre of Entrepreneurship	Lucinda Gray, HIE	On track
Explore opportunities for joint resourcing and joint recruitment strategies across partners.	Grant Manders, Police Scotland	On track
Create a public sector asset register to develop economic growth	Matt Mulderrig, Argyll and Bute Council	On track
Create opportunities for young people to enter the public sector	Jane Fowler, Argyll and Bute Council	On track

Total number of visitor trips



Source: Visit Scotland

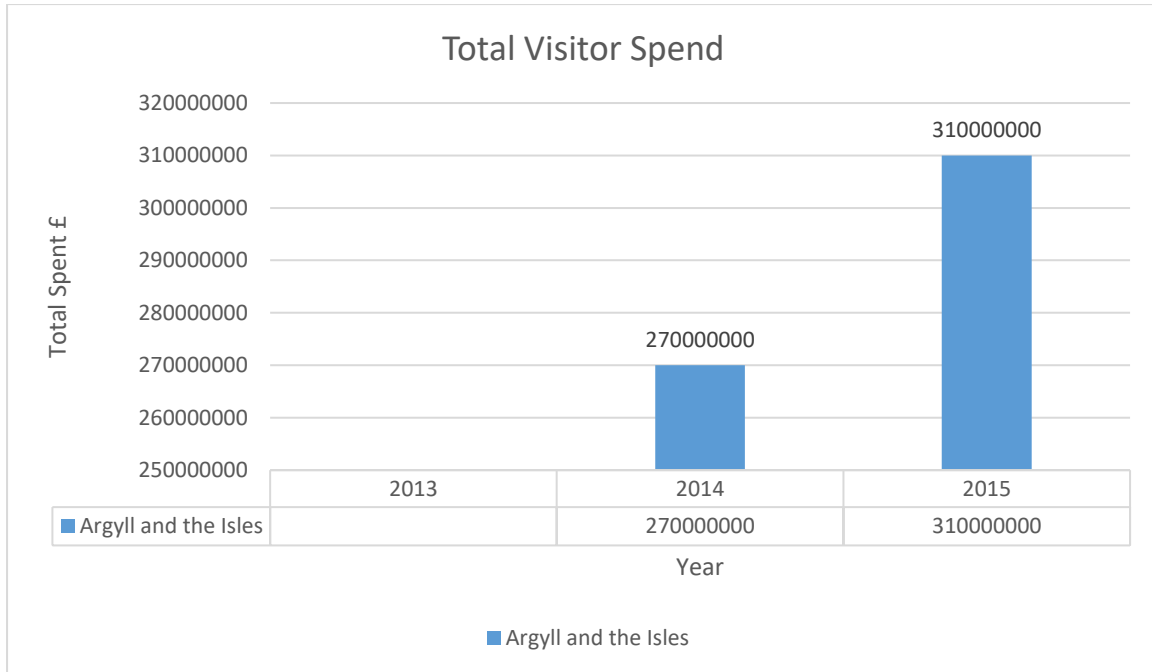


Information for Argyll and the Isles was not available in 2013. The sample sizes for the regions are small and therefore must be treated as estimates. There has been an increase in the total number of visitor trips to Argyll and the Islands from 2014 and 2015.

Total visitor spend



Source: Visit Scotland

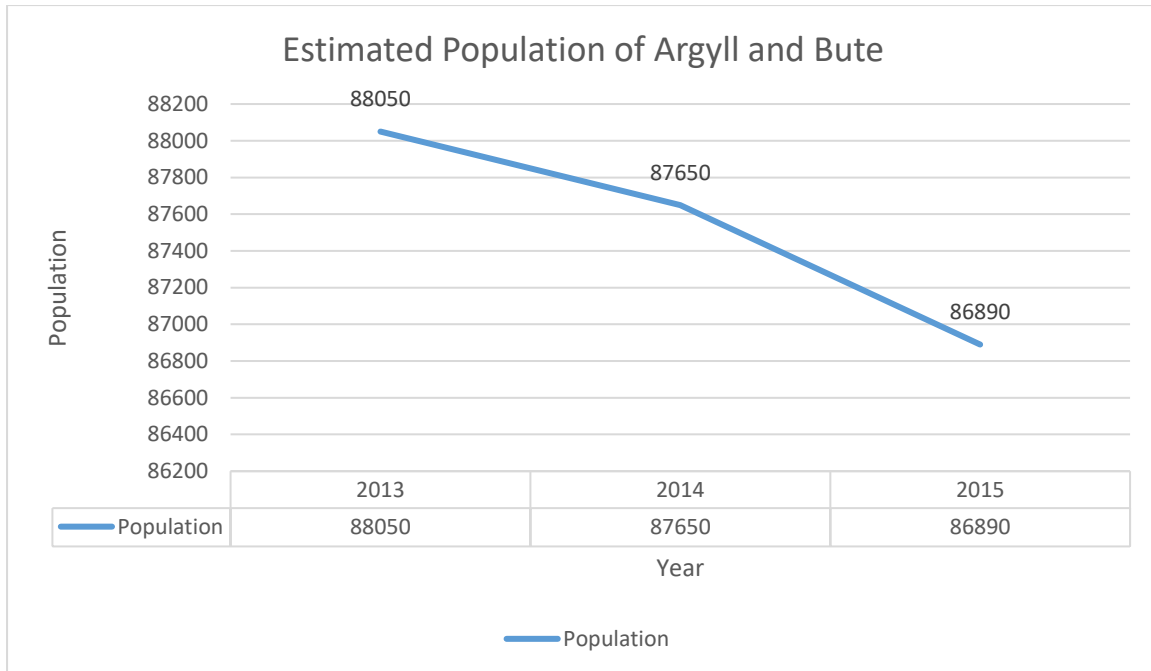


Information for Argyll and the Isles was not available in 2013. The sample sizes for the regions are small and therefore must be treated as estimates. There has been an increase in the visitor spend in Argyll and the Islands from 2014 and 2015.

Estimated Population



Source: National Records of Scotland

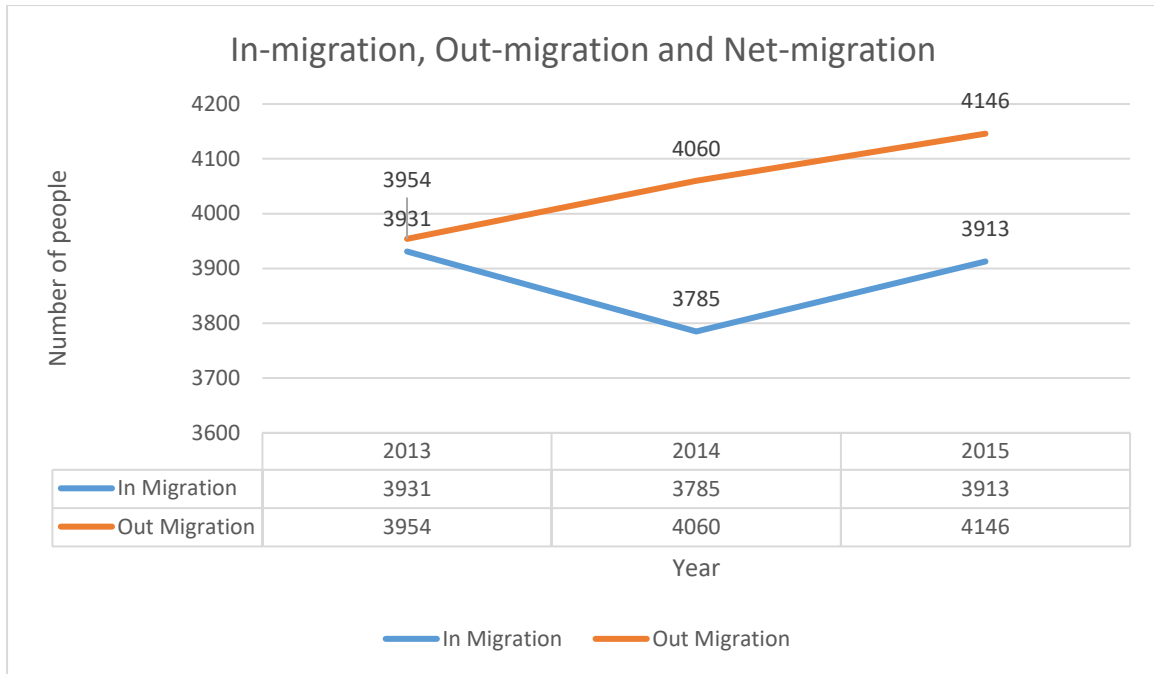


The estimated population of Argyll and Bute was 86,890 in 2015.

Net-Migration



Source: National Records of Scotland

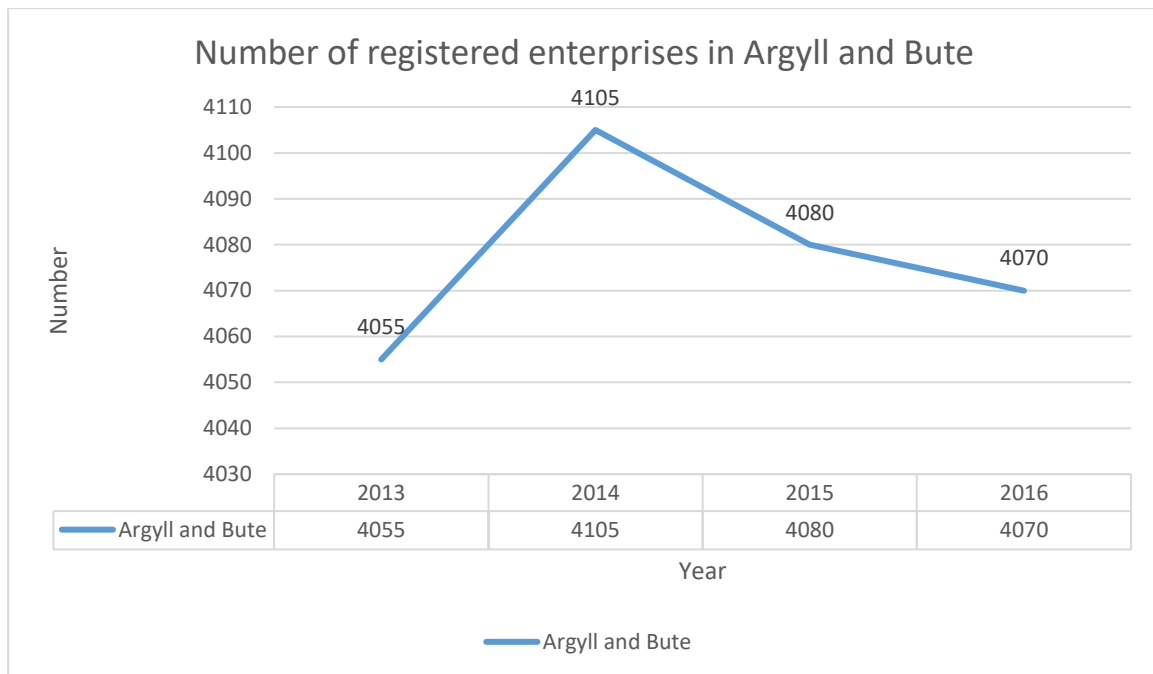


At present, there are more people leaving Argyll and Bute (out-migration) than there are coming to Argyll and Bute (in-migration).

Number of registered enterprises



Source: Scottish Government

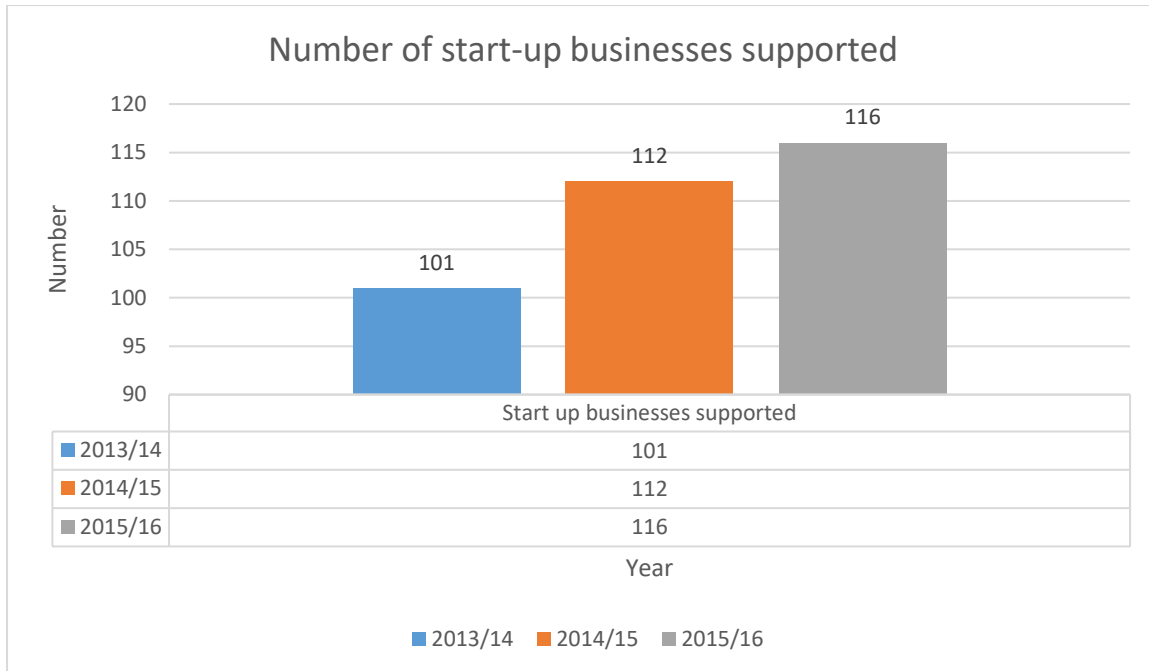


The number of registered enterprises in Argyll and Bute was 4,070 in 2016, a slight reduction from the previous year.

Number of start-up businesses supported



Source: Argyll and Bute Council



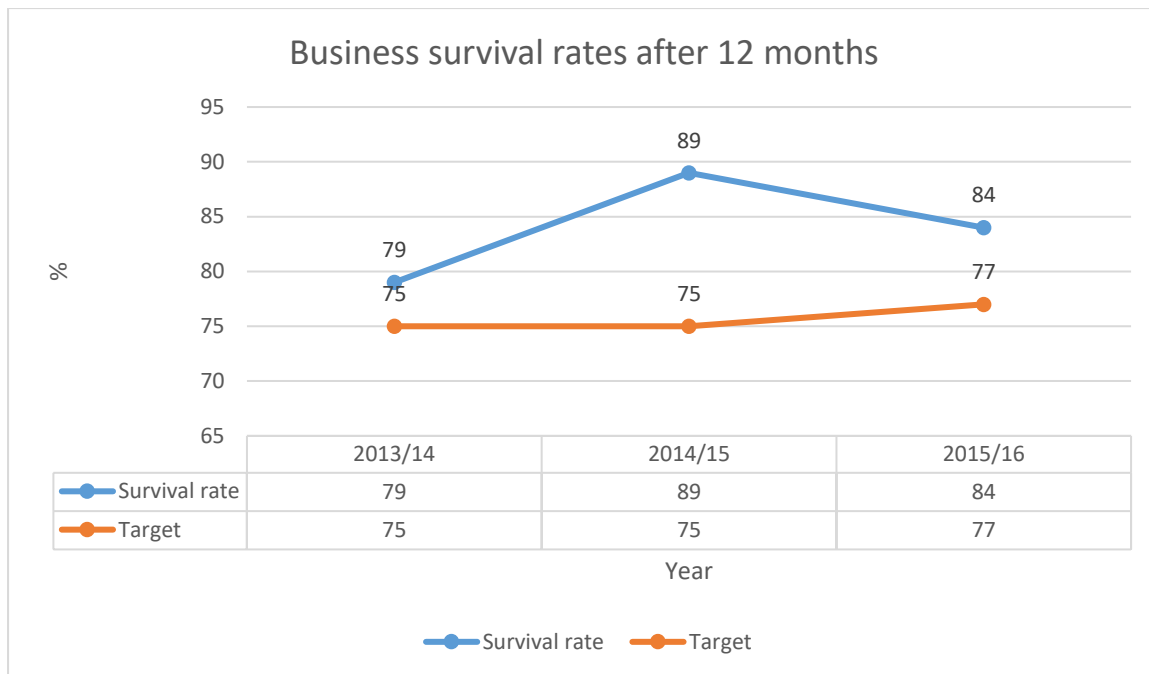
The number of start-up businesses supported by Argyll and Bute Council has shown an increase year on year with 116 businesses being supported in the 2015/16 financial year.

Figures for 2016/17 will be included once the full-year data is known.

Business survival rates after 12 months



Source: Argyll and Bute Council



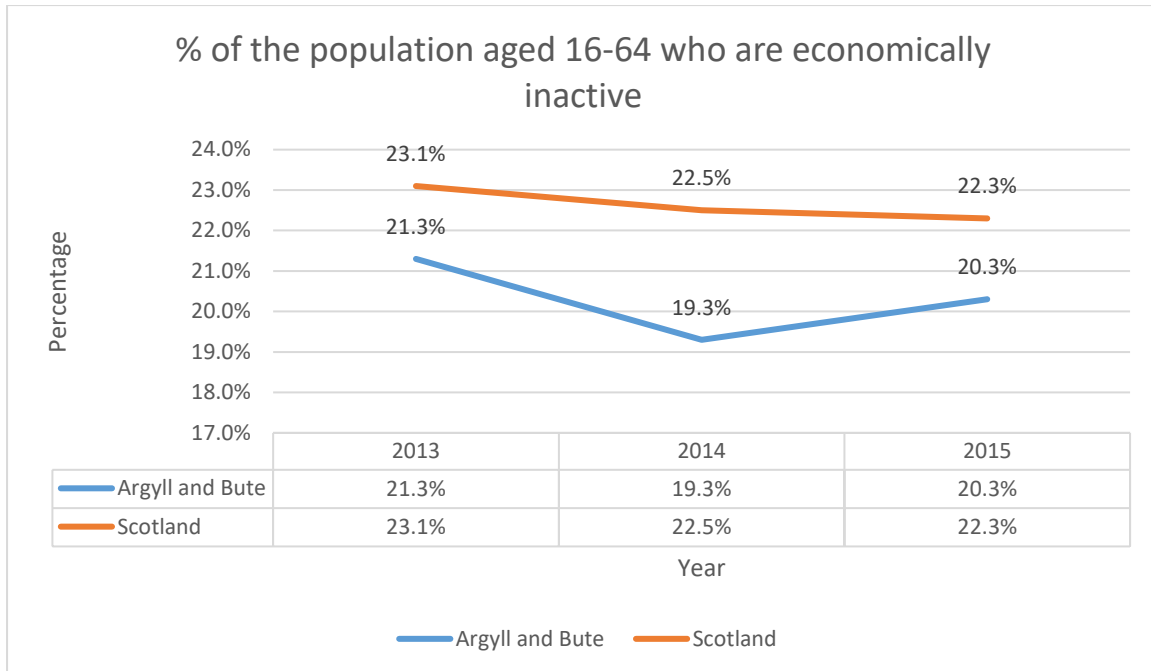
The survival monitoring study is currently under review. It is likely that the work, delivered nationally and managed by the Scottish Enterprise for the Business Gateway National Unit will be re-tendered in early 2017. The methodology and sample sizes are likely to be reviewed. This may lead to a delay in the provision of Q4 results, and may also mean comparison against previous data may not be possible if the methodology changes.

Figures for 2016/17 will be included once full-year figures are known.

% of the population aged 16-64 who are economically inactive



Source: Scottish Government



The % of the population aged 16-64 who are economically inactive people in Argyll and Bute is lower than Scotland as a whole but has increased slightly from 2014 to 2015.

Information on 2016 has not yet been published.

Success Measures still to be developed
1. Business confidence
2. AITC membership
3. Apprenticeships in tourism
4. Apprenticeships in maritime industry
5. Apprenticeships in food and drink
6. Number of people working/ participating in the sectors of: Tourism, Food and Drink, Maritime industry.
7. Awareness of Argyll and Bute by outsiders
8. People choosing to study in Argyll and Bute
9. How people feel about Argyll and Bute? Do people sense partnership working?
10. Community engagement
11. Co-production levels
12. Enterprise education in schools
13. Business links with schools
14. % of businesses that can provide digital services to their customers
15. Number of businesses accessing digital courses
16. Number of people completing digital courses
17. Digital and computing offers from schools

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ARGYLL AND BUTE ECONOMIC FORUM REPORT
Progress review 12 months on

At the beginning of 2016, the Economic Forum report was published with a series of recommendations. In this note we list those recommendations and comment on the progress to date.

SUMMARY

Overall we are encouraged by the very positive progress that has been made. The great majority of our recommendations are being implemented. This work is being done by the private sector, in particular by AITC and Food From Argyll, and by individual business people and entrepreneurs; and by government, in particular by the Council, HIE and Argyll College. The energy behind this work is commendable, and progress - with a few exceptions - ranges from good to very good.

1) A SHARED VISION

It is clear that there is a growing understanding among our councillors, council officers, MSPs, MP, HIE, Scottish Enterprise and the Scottish government of the shared vision, and clear evidence that they are working together. There is more work for us to do to engage more fully two important groups, namely local media and school heads, to ensure that the vision is fully understood and shared. We will work on that during 2017.

2) TOURISM

A. Marketing and Promotion

i) Marketing brand Argyll.

Careful review and planning work has been done on this by the Argyll and the Isles Tourism Cooperative (AITC) and considerable progress has been made.

The effects should begin to be seen in 2017 with a major launch in January focusing on adventure tourism with Mark Beaumont, with the aim of establishing Argyll as a premier outdoor adventure destination. In the meantime, tourism numbers in Argyll have moved up strongly. Indeed, while total visitor spend was up 36% between 2011 and 2014 in Argyll and Bute, in July 2016 visitor numbers were up 12.8% over 2015 and the greatest percentage increase in visitors to attractions between 2015 and 2016 was in Argyll and the Isles at 21.9% as compared to 4.9% for Scotland as a whole.

B. Operations.

i) A much more proactive approach to meeting visitors' needs – raising the bar.

The beginnings of this are now being seen. A number of golf clubs, for example, are now lending or renting clubs to visitors. "Upping our game" will need constant attention. In this context, Business Gateway delivered 18 "World Host" workshops in 2016, with 187 attendees. AITC has had some 200 people participate in the Digital Tourism Scotland training workshops. I also welcome the AITC working with the Council's Business Gateway team to

make Argyll and the Isles a World Host accredited destination by 2018. The recent experience of Iceland shows what can be done here.

ii) Landscape conservation.

It's clear from recent planning decisions that the council is very conscious of this need.

iii) Marked paths.

Improvement has been made, especially to the long distance paths and the services (including baggage services) around them. We still need more simple maps of all paths and beaches, widely available.

iv) Support for Kilmartin Museum.

There has been considerable public sector support for the expansion of the museum and the fundraising has so far been successful.

v) World Heritage status for Kilmartin Glen.

This will take some time but the process has begun.

vi) Visitor numbers at Mount Stuart.

A very substantial and commendable increase (80%) has been seen over the course of 2016.

vii) Encouragement of off season events and festivals.

There are the beginnings of efforts in this direction, especially around music and food. More needs to be done over the next few years

viii) Link between tourism and food.

This is now becoming well established. "Food from Argyll" is an outstanding operation, and the new Shop and Cafe on Oban Pier a great initiative last

year. They have received further funding from HIE and Leader to develop their work over the next two years.

ix) Support by HIE and the council for more moorings and pontoons.

a) There have been a number of improvements here, with communities putting in their own moorings and pontoons and investment in marinas at Tarbert and Dunstaffnage. More work needs to be done.

b) Expansion of Tobermory is still ongoing. Tarbert Marina has added new pontoons.

c) New berthing facility at Oban North Pier. Planning permission has now been granted with an anticipated completion in 2017.

FOOD AND DRINK PRODUCTION

A) Aquaculture.

i) Streamlining of the planning process. This is a key issue which the government has taken seriously. The proposal is now to cut the planning process from 3 years to 18 months. While this does not match the Norwegian 12 months, it is clearly an important improvement.

ii) Council and HIE staying close to senior executives of the aquaculture companies. This is taking place. The Chief Executive of the council has written to all of the companies since his appointment. In addition Council professionals have been directly helping the Directors of smaller companies in the Aquaculture sector.

iii) Encouragement of shellfish production.

A number of investigations have taken place on this. Currently, due to water problems, among other things, this is on hold.

B) Food processing.

i) Focus on food service. There are clear signs that this has been taken to heart. Food from Argyll has received funding from HIE and LEADER to allow further development work for the next 2-3years. The council is focussing on diversifying routes to market.

ii) Exploiting the link with tourism. This is taking place with meetings of Scotland Food and Drink taking place with local partners.

iii) Setting up a meat cutting operation in Argyll. The possibility was investigated on the Isle of Mull but this has now stalled, so this is still work in

progress. 'Food from Argyll' has included the feasibility study on red meat in the core development work for which it has received funding.

C) Agriculture, Fisheries and Forestry.

Establishing a wood pellet plant in Argyll. A number of discussions have taken place on this. There has been continued investment in the Forestry sector in Argyll with a multi-million pound investment at Cardross sawmill and improved local capacity to provide wood chip i.e. at Cairndow and Inveraray. We will continue to monitor progress.

YOUTH AND EDUCATION

A. Schools.

i) Encouraging the exposure of school students to local business.

There appears to have been a small increase in the number of local businesses now visiting schools. This is helpful, but it is imperative that this increases further for young people in Argyll and Bute are to understand and appreciate the full range of opportunities open to them

ii) Young Enterprise Scotland scheme continues in local schools, but not all of them.

B. Apprenticeships. We have no data yet on the increase in apprenticeships.

The Argyll and Bute Regional Developing Young Workforce Group submitted a funding bid to deliver a programme that promotes and facilitates the formation of long term partnerships between individual schools, colleges and employers to strengthen the links between education, employability and employment to create economic growth. The bid was assessed in December 2016 with a public decision to be announced in due course.

C. Further and Higher Education.

i) Courses geared to employers' needs and to our sectoral opportunities.

It is clear that Argyll College has grasped the vision firmly. New courses will now be delivered in tourism services and marine services.

ii) Support for SAMS. It is clear that HIE and the Scottish Government, and ABC recognises the importance of SAMS and are determined to see it develop further. In addition, Council professionals are working with SAMS on a

Horizon 2020 project. SAMS remains a very important academic institution in Argyll. It is also a centre of excellence for the aquaculture industry and is steadily building the relationship.

iii) Oban as a University town. This concept has been grasped. Part of the student accommodation we recommended is now under construction. There is even a sign outside Oban saying "A University Town".

iv) An important development is HIE commissioning a study on potential vocational training for the marine sector, which also covers, tourism, aquaculture and renewables.

v) Newsletter for students who study outside Argyll.

This has not yet commenced and needs to be implemented.

D. Other areas of opportunity.

i) Construction. Increasing the proportion of public sector business to local companies. We await 2016 data.

ii) Small businesses. Solving the lack of funding for small companies in Argyll.

While the John Noble Trust has increased its funding resources, even more important the Council recently announced a new ERDF £540k funding scheme through Business Gateway and a Rural Resettlement Fund of £500k aimed at attracting new people and businesses to Argyll. Both these funds were launched at the very successful HIE sponsored Argyll Enterprise Week held in Oban in November 2016.

iii) Mentoring for small business leavers to supplement Business Gateway. This initiative is starting and will be implemented in the New Year. It will take time to build. An initial group of mentors have been identified.

- iv) Business leaders to form informal forums to explore business issues together. This was recommended at the Argyll Enterprise Week .The results of this are yet to be seen.
- v) Public sector to help small businesses with contracts. We await full 2016 data. however, the evidence so far suggests a slowdown in bidding for contracts by local companies last year. This may be because of the nature of the contracts let, but needs to be reviewed when full data is in.

3) THE BARRIERS

A. Mobile and broadband connectivity.

i) The broadband position is considerably better than it was a year ago with the implementation of most of the HIE scheme. However, a great deal of fill-in work remains to be done to make Argyll and Bute fully fit for business.

ii) In terms of mobile connectivity there has been little change so far. The UK Electronic Communications Code is changing to move mobile phone mast payments to site owners into line with other infrastructure which is encouraging.

iii) Mast heights. The restriction was 20 metres which is inadequate for our topography. Masts up to [75m] are now allowed.

B. Affordable housing.

Progress is being made, albeit at a slower rate than we would like given the length of time for drawing up the necessary plans. However the number of affordable houses created in Argyll and Bute has been over 500 from 2010/2015 and will rise to 650 in 2016/2020. It is good to see the Scottish Government have ambitious targets for the delivery of affordable housing and the council and its partners are keen to make use of any additional funding.

C. Transport links.

i) Roads

A83, Nothing further has been done. This is a serious issue and the half

measures, as we saw last winter, are clearly inadequate. The A82 remains very poor between Tarbert and Lochgilphead.

A816 Lochgilphead to Oban Road, and A8003 Dunoon to Portavadie Road.

Some improvements have been seen, specifically on the latter road. However, they both need to be fully developed as two lane East/West and North/South highways. However, the council and its partners are working on a Single Investment Plan as part of a 'Rural Growth Deal' that will be submitted to both the UK and Scottish Governments in 2017 that seeks national funding to address these key infrastructure issues such as roads and digital connectivity.

ii) Ferries:

AITC, the council and CalMac continue to liaise on improving summer timings, capacity and booking facilities. Some limited progress has been made.

iii) Air. Development of Oban as a regional airport. Currently the only flights are to Argyll's own islands. While this is helpful, links, especially in the main tourist season, to Edinburgh and Glasgow need to be investigated.

iv) Fixed links. We recommended consideration be given to a tunnel at Colintrave to Bute. There have been no further developments.

4) FOUR TOWNS

A. Helensburgh. Improvements have continued apace and there is a big expansion in house building underway. A Strategic Framework with the MoD

to assist with the expansion of HMNB Clyde has been agreed. Covering key aspects such as the economy, housing and community facilities this agreement hopes to make Helensburgh - and indeed wider Argyll - an even more attractive place for MoD personnel and businesses.

- B. Dunoon. The improvement to the Queen's Hall is now underway. The Burgh Hall nears completion and Castle Toward has been sold to private entrepreneurs. There was a very successful mountain biking gathering this autumn and attention is now being given to the possibility of starting a mountain bike centre and other facilities around Dunoon. It is also good to see new hi tech service jobs being created by companies such as 'webhelp' based in Dunoon and Rothesay
- C. Campbeltown. The completion of the council's redevelopments and the purchase of the Scottish Wind Towers by CS Wind a South Korean Company has been a big boost with the potential for 75 new jobs and £27m of new investment. There is a new sense of recovery in the town.
- D. Rothesay. A great deal of local work is going into what initiatives could be undertaken. There has been a big pick up in visitors to Mount Stuart (approximately 80% this year). In our view, a clear vision for the island of Bute is still needed and is not yet identified.

5) SUMMARY

Altogether, we are encouraged by the number of initiatives that are taking place and the number of our recommendations that are being followed. We will continue

to monitor progress and to keep up the pressure. The key areas which need to be given greater emphasis in 2017 are:

- Upping the game in our tourism offering
- Engaging businesses with local schools
- Further development of Argyll College and SAMS
- Mobile connectivity
- Road improvements.

Nicholas Ferguson CBE

January 2017

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Management Committee

Date: 30th March 2017



Outcome 5: People live active, healthier and independent lives Progress Report

1. Recommendations

The Management Committee are asked to consider whether there are more partners that could be involved with the community response to falls: where there are no obvious injuries; and falls prevention.

2. Highlights from activities for Outcome 5

- A contract worth £3.3 million over 3 years has been appointed to Argyll & Bute Council to focus on financial inclusion.
- A pilot on social prescribing is happening in Dunoon and Rothesay over the coming year with the potential for further roll-out thereafter. The Scottish Government have made funding available for link workers and the Health and Social Care Partnership is hoping to access some of this funding. Social prescribing enables health care professionals to refer people to a range of non-clinical and holistic services such as volunteering, gardening, cookery, sports, learning which are typically provided by voluntary and community organisations.
- 3 x 12 week “Branching Out” programmes have now been completed and a further 2 are underway. These programmes are a partnership approach for service users of Community Mental Health teams.
- The outdoor gym at Blairbuie Woodland (Lochgilphead) was formally opened in January 2017 and funding has been sourced to upgrade the abilities for all path to encourage those with disabilities to access the woodland walks.

3. Risks

- A pilot is underway in Lochgilphead in conjunction with the Scottish Ambulance Service for a community response to falls where there are no apparent injuries. Locality teams are considering the logistics of taking on this role, particularly around having the necessary skills to assess for injuries and around capacity.

4. Opportunities

- Falls Prevention and Response is an area where there are opportunities for partners to expand upon existing partnership work. Existing partnership working includes Scottish Fire and Rescue Service working with the Health and Social Care Partnership to deliver Falls Prevention inputs where appropriate when they deliver Home Fire Safety Visits. The Scottish Fire and Rescue Service working in partnership with Scottish Ambulance Service on out-of-hour cardiac arrests in Mull and there are ongoing discussions with the Ambulance Service and the Coastguard regarding a community response to falls in Mull.
- The Outcome 5 delivery group is considering how best to respond to the statistics on Child Healthy Weight.

Background

Consultations	This information was discussed at the Outcome 5 Activity Lead Group
Resources	None as a direct result
Prevention	The topics covered in this report directly link to Prevention e.g. Falls Awareness and Prevention, Mental Health and Social Prescribing.
Equalities	No equalities groups are directly targeted as a result of this report

Outcome lead: Alison McGrory

Job title and organisation: Health Improvement Principal, Health and Social Care Partnership



Outcome 5: People live active, healthier and independent lives

Performance Information as at March 2017

Outcome Lead: Alison McGrory, Argyll and Bute Health and Social Care Partnership

Outcome 1: The economy is diverse and thriving **Outcome 2: We have infrastructure that supports sustainable growth** **Outcome 3: Education, skills and training maximises opportunities for all** **Outcome 4: Children and young people have the best possible start** **Outcome 5: People live active, healthy and independent lives** **Outcome 6: People live in safer and stronger communities**

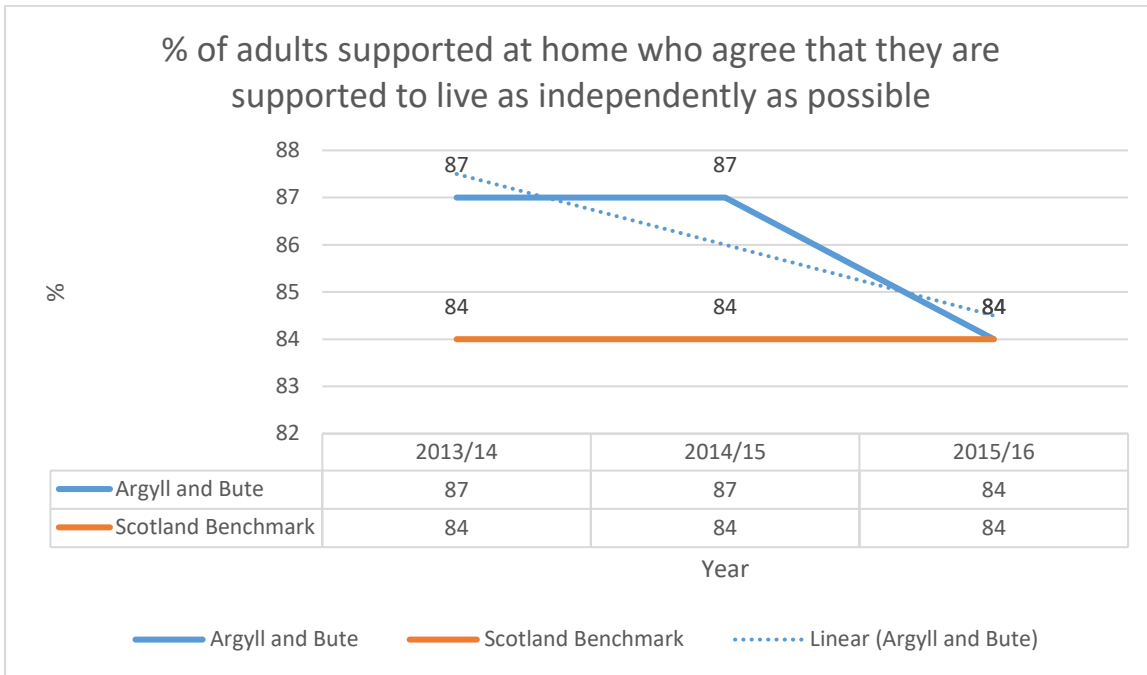
Activities under Outcome 5: People live active, healthier and independent lives

Activity	Activity Lead	Progress
Implement the National Standards for the Prevention and Management of Falls within the Community	Christine McArthur, Health and Social Care Partnership	Not on track
Develop safe alcohol-free environments for young people within towns and communities	Craig McNally, ADP, Coordinator, Health and Social Care Partnership	On track
Mitigate against the impact of welfare reform by ensuring that financial inclusion services are targeted at fuel poor households	Judy Orr, Chair of Welfare Reform Group, Argyll and Bute Council	On track
Create social prescribing champions within communities to motivate others people to make positive healthy living changes.	Alison McGrory, Health and Social Care Partnership	On track
Promote awareness of opportunities and activities to increase use of the outdoor environment	Grace Ferguson, AICCT	On track
Identify where we have examples of good practice in reducing the barriers caused by income as an inequality and establish a baseline	Muriel Kupris, Argyll and Bute Council.	On track
Inform and educate communities on: Food Alcohol	Craig McNally, Health and Social Care Partnership Christine Boyle, Argyll and Bute Council	Complete
Review collective actions of CPP member organisations to improve equality via sharing their Equality Outcome Frameworks.	Alison Hardman, Health and Social Care Partnership	On track
Increase uptake of Self-Directed Support	Aileen Dominick, Argyll & Bute Council	On track

Percentage of adults supported at home who agree that they are supported to live as independently as possible



Source: Health and Social Care Experience Survey

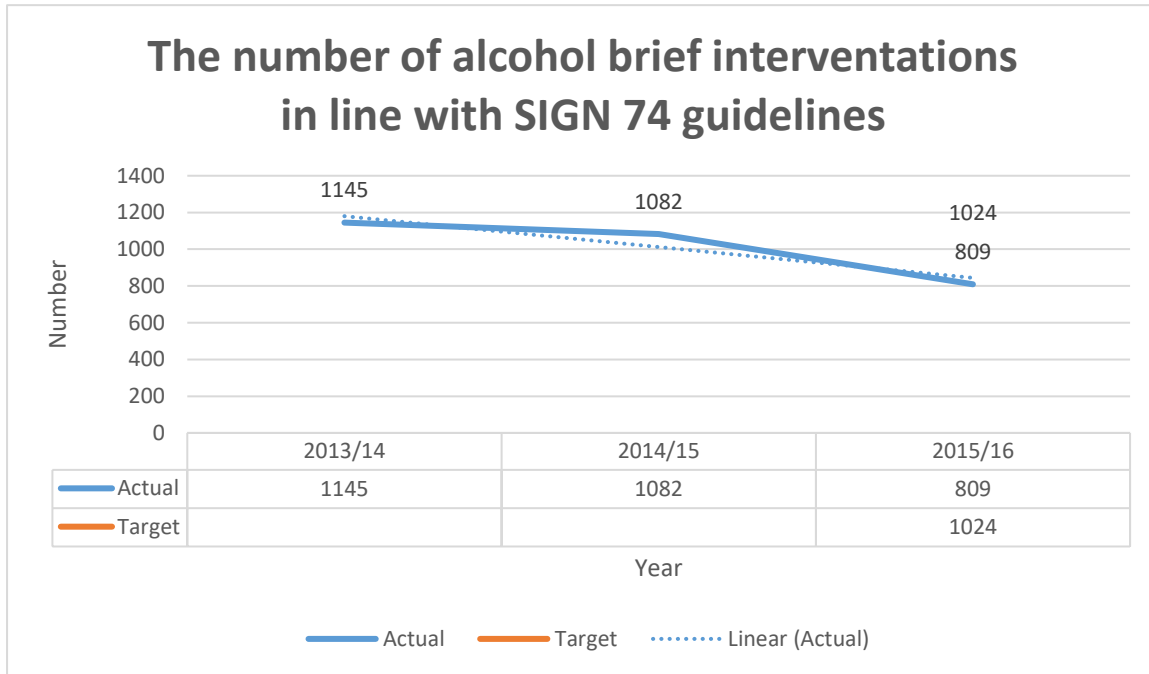


It is a key feature of the three year strategic plan that we support adults and older people to live at home and feel safe and supported. For older people this will be achieved by improving or maintaining good health and using the principles of reablement to increase confidence levels for older people to regain skills or maintain their skills level in terms of independent living. For adults it is our intention to secure appropriate levels of support which represent good value for money and does not involve over providing support at home. Adults need to live their life in a way that will meet their goals and aspirations. Adults and their families let us know that they want to live at home in their own communities.

The number of alcohol brief interventions in line with SIGN 74 guidelines



Source: Health and Social Care Partnership



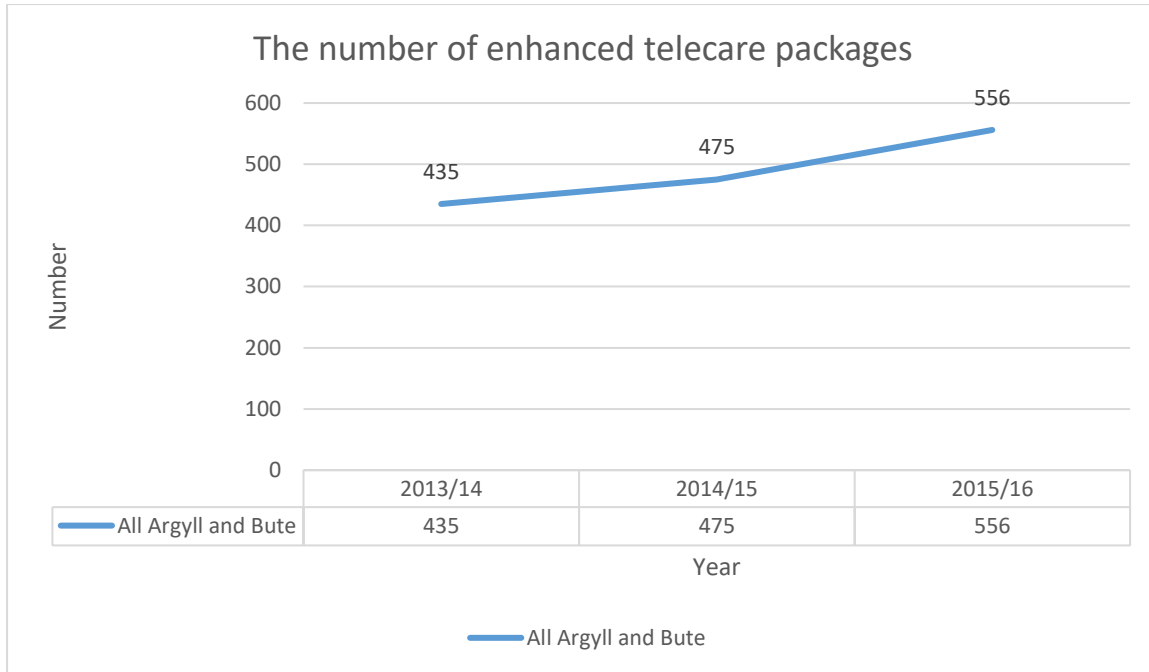
Target information is missing for the 2013/14 and 2014/15 financial years. In 2015/16, 809 alcohol brief interventions were carried out against a target of 1024.

Information for the 2016/17 year will be published once full year information is available.

The number of enhanced telecare packages



Source: Health and Social Care Partnership



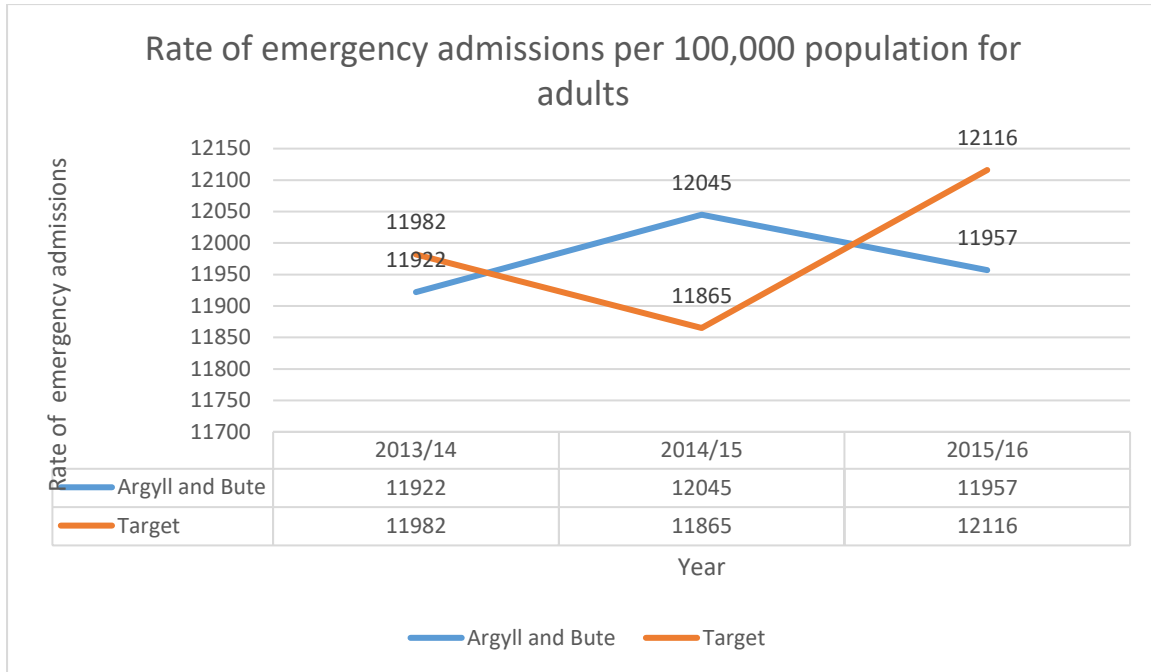
The Health and Social Care Partnership continue to promote the use of telecare and telehealth packages for adults and older people. We are also actively encouraging the use of specialist equipment which includes just checking equipment. This will ensure we can evidence the need for changes in the model of care and move away from traditional and expensive staff sleepovers.

Information for the 2016/17 year will be published once full year information is available.

Rate of emergency admissions per 100,000 population for adults



Source: Health and Social Care Partnership

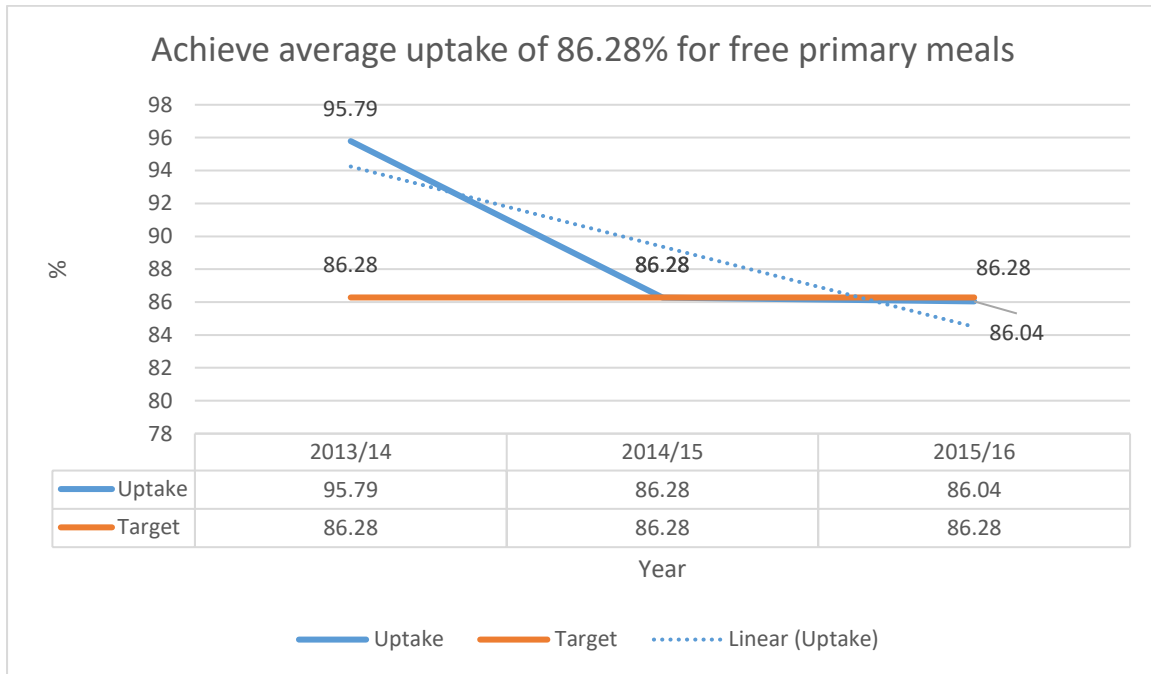


In the 2015/16 financial year there were 11,957 per 100,000 rate based on 8,557 admissions, against 18+ population of 71,567. (NRS 2015 mid-year estimates)

Achieve average uptake of 86.28% for free primary meals



Source: Argyll and Bute Council



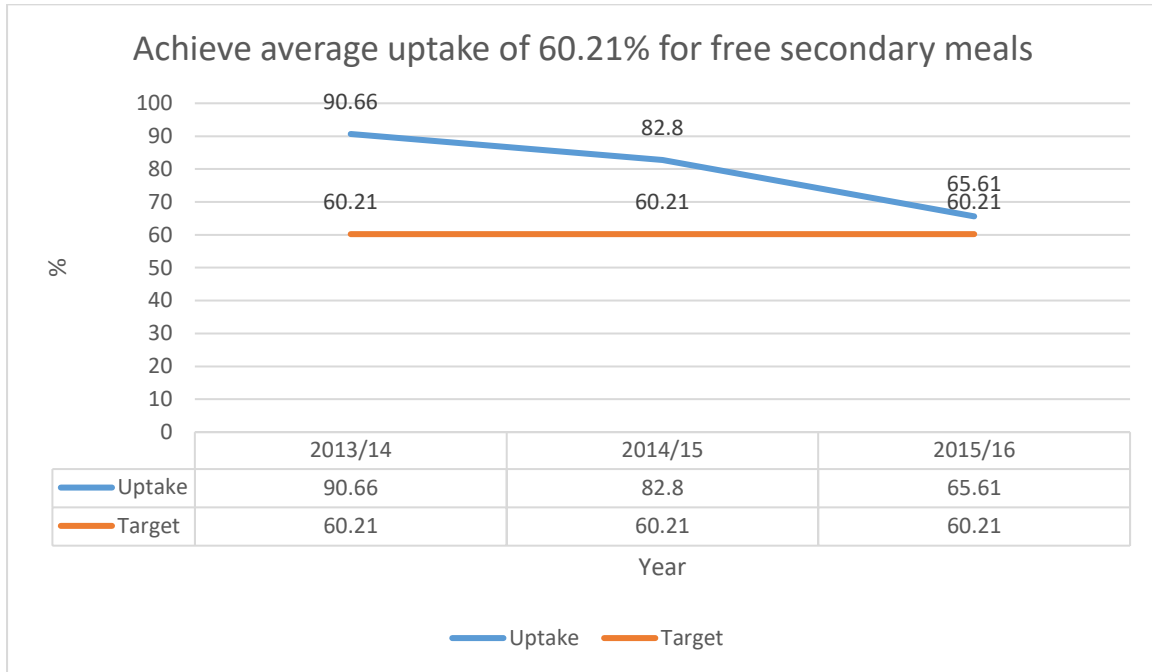
The result of 86% for free meal uptake does not include the free meal uptake for Primary pupils in Tarbert Academy, Tiree School and Tobermory School. This is because of how the data is reported at present, and will be reviewed with the introduction of catering management software during 2016/17 to ensure that reporting is more accurate.

Information for the 2016/17 year will be published once full year information is available.

Achieve average uptake of 60.21% for free secondary meals



Source: Argyll and Bute Council

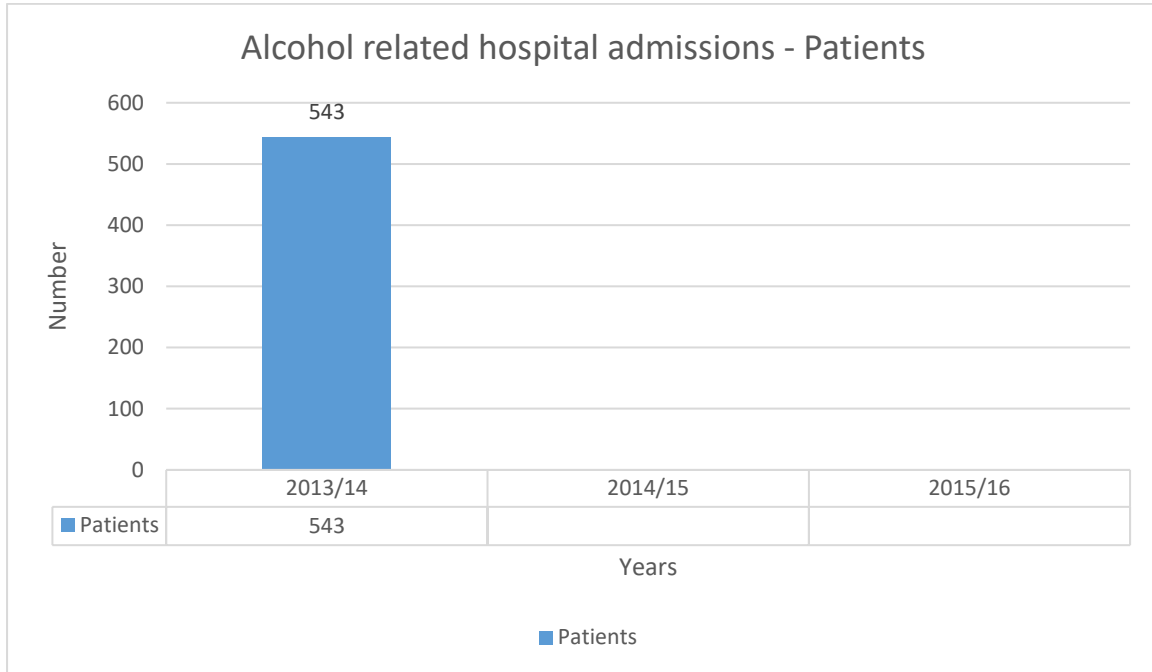


The result of 65.61% for free meal uptake includes the free meal uptake for Primary pupils in Tarbert Academy, Tiree School and Tobermory School. This is because of how the data is reported at present, and will be reviewed for 2016/17 to ensure that the reporting is more accurate.

Information for the 2016/17 year will be published once full year information is available.

Alcohol related hospital admissions - Patients (EASR per 100,000 population)

Source: Alcohol and Drugs Partnership

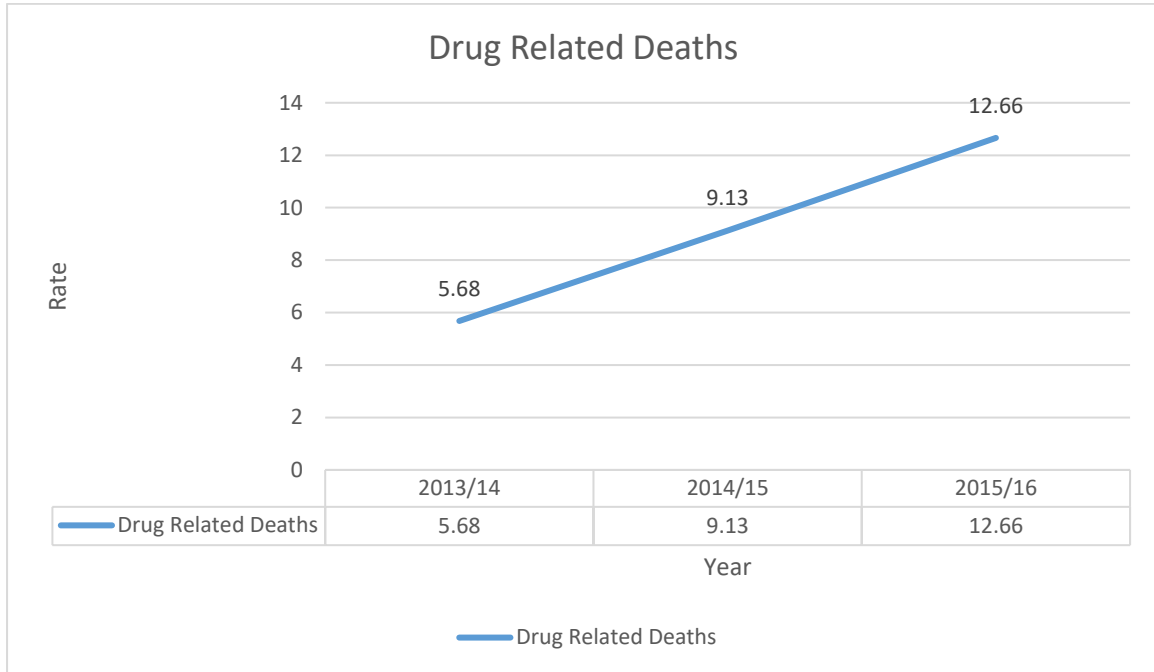


Data is published every two years (bi-annually) and no further data is available at present. The 2013/14, 543 patients had alcohol-related hospital admissions.

Drug Related Deaths (per 100,000 of population)



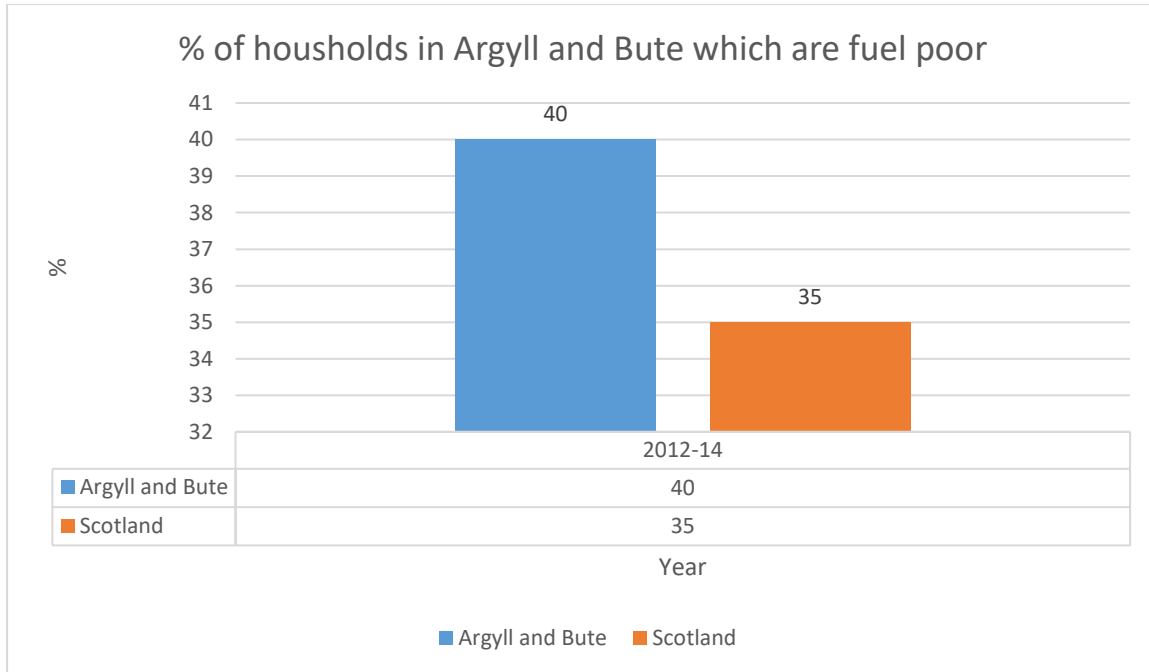
Source: Alcohol and Drugs Partnership



The rate of drug related deaths was 12.66 in 2015/16. This is an increase on the previous year.

% of households in Argyll and Bute which are fuel poor

Source: Scottish House Condition Survey



The Scottish House Condition Survey is published bi-annually. The data for 2013-2015 is due to become available by the end of February 2017.

A greater percentage of households in Argyll and Bute are fuel poor, compared to Scotland as a whole.

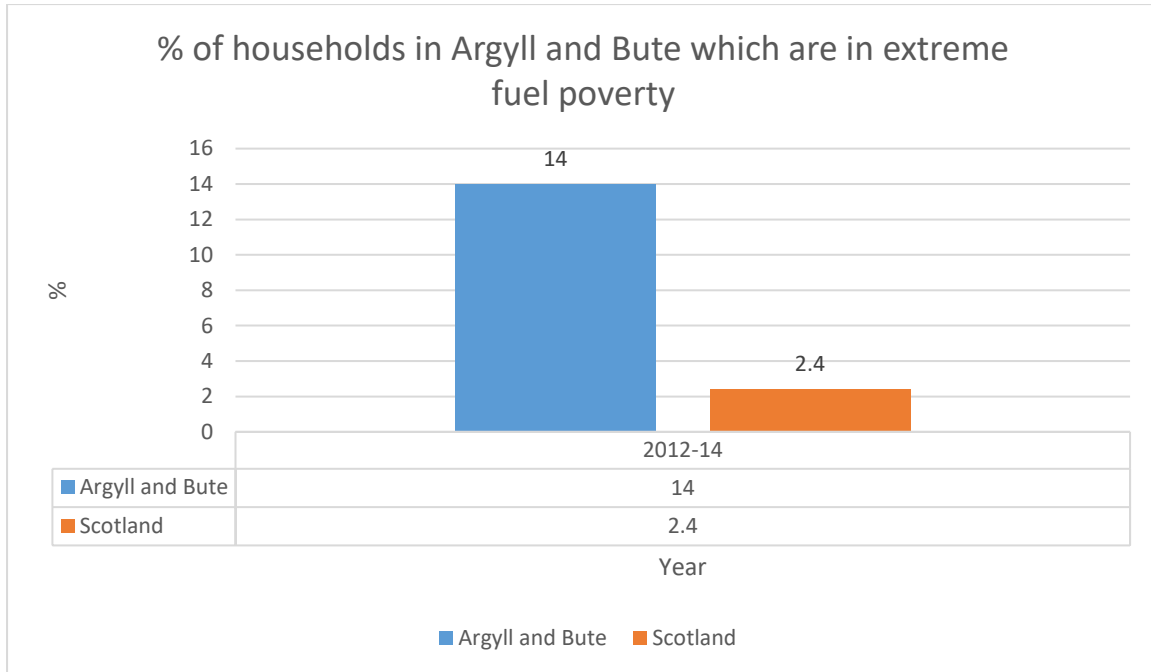
Fuel poverty is defined as: "A household is in fuel poverty if, in order to maintain a satisfactory heating regime, it would be required to spend more than 10% of its income on all household fuel use. If over 20% of income is required, then this is termed as being in extreme fuel poverty."

(Source: The Scottish Fuel Poverty Statement, 2002)

% of households in Argyll and Bute which are in extreme fuel poverty



Source: Scottish House Condition Survey



The Scottish House Condition Survey is published bi-annually. The data for 2013-2015 is due to become available by the end of February 2017.

A greater percentage of households in Argyll and Bute are fuel poor, compared to Scotland as a whole.

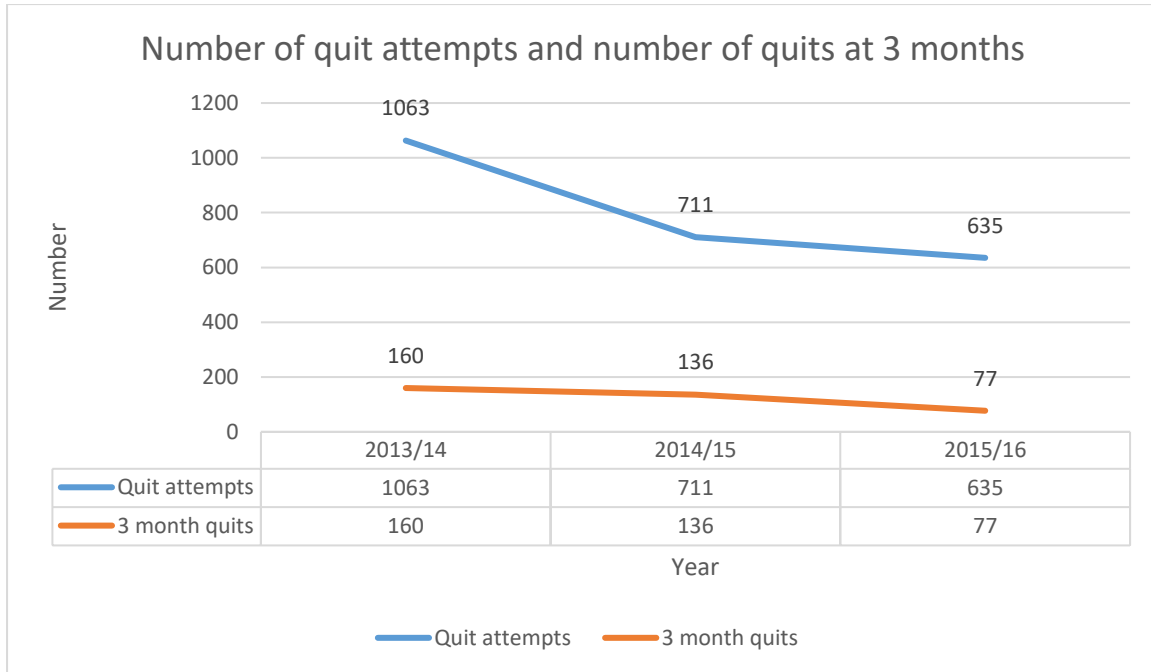
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(Source: The Scottish Fuel Poverty Statement, 2002)

Quit attempts, and quits at 3 months (Smoking Cessation)



Source: ISD Scotland



Between 2014/15 and 2015/16 there was a -10.4% reduction in the number of quit attempts made and a -7% reduction in the 3 month quit rates between 2014/15 and 2015/16.

Success Measures still to be developed
1. Adults accessing support or activities
2. Volunteering hours
3. % adults stating neighbourhood good place to live
4. Taking Warrick-Edinburgh Mental Health and Wellbeing Scale (WEMWEBS) local through citizens panel
5. Guided self-help uptake rates (mental-health)
6. Increase uptake self- directed support
7. Number of people with leisure membership
8. Use of food banks

Community Transport Conference and Report – briefing, March 2017

1. RECOMMENDATIONS

- To have a Working Group of partners looking at Community Transport.
- To consider where the outcomes of the working group feed into: Community Planning or Health and Social Care Partnership.
- Working Group to scope feasibility of the recommendation in the report of a Community Transport Project Manager, including sourcing funding options.

2. BACKGROUND

- A Community Transport Conference was held on 31 August 2016 in Oban. Approximately 60 delegates attended. 13 of these represented Community Transport organisations, some of these being their service users. The aim of the event was to explore the issues and opportunities and generate an action plan.
- Community Transport (CT) is defined as: *“Meeting passenger transport needs on a non-profit making (or social enterprise) basis, often involving large numbers of volunteers”*.
- A report was issued some months after the event summarising the main points of the day and presenting a route map.

3. MAIN POINTS OF REPORT

- Issues raised:
 - Perceived lack of integration between all transport providers, whether commercial, private or third sector and whether scheduled or demand-responsive.
 - Some dissatisfaction with regular bus routes and their accessibility for elderly people. Community transport does not penetrate all of the most rural areas.
 - Difficulty in accessing health services, particularly the distant city hospitals.
 - Ageing population with complex health needs.
 - Changing way of delivering health provision; Community Transport providers and funders will need to adapt to include self-management solutions, and follow the shift of care to the community.
 - Commercial operators have a role to play, but were not present, however they keynote speaker noted that it is important not to undermine the private sector.
 - No forum for CT issues to be shared and supported within Argyll and Bute.
 - Community Transport not just a health issue, but could include, for example, young people accessing extra-curricular activities.

- Solutions offered:

The route map has 3 themes:

- Community development activity to explore, promote and develop new community-led CT projects and improve partnership working in order to make better use of existing resource. It is proposed to seek funding for a Community Transport Project Manager, but if this were not successful, community development staff could share best practice in order to support community action to develop new community transport projects as required. The report further recommends the recruitment of “local Champions” – a volunteer role who would support connectivity and information in local communities.

- Technology- it was thought necessary to explore how to improve communication and availability of booking as well as integration – and explore opportunities offered by social media sites or mobile phone apps. It would be useful to link surgeries/local hubs, village and town Facebook pages, and other natural gathering sites, whether online or offline to transport information. The report did not look at the changing ways communities and individuals look for and share information, such as organising lifts through social media.
- Health service coordination: The report noted that an action linking more appointments to existing public transport timetables, particularly where complicated, would be helpful. The Health and Social Care Partners should offer more outreach health or care delivery to avoid travel, whether by online appointment or visit by community health or care practitioner: this is the predicted direction of travel since Integration in any case.

4. IMPACT TO COUNCIL

- Argyll & Bute Council provides grants to Community Transport Organisations, through the Community Transport Officer- we fund on average 6 organisations a year.
- The Community Transport Officer advised that most of the community transport organisations are at full capacity and therefore further publicity to make their services known may create further unmet need. The Scottish Ambulance Service are applying stricter criteria to whom they will collect and this is having an impact on existing providers.
- The Council has no statutory duty to provide community transport, however it contributes hugely to social wellbeing and fills in gaps in rural areas as well as broadly contributing to Strathclyde Partnership for Transport's Regional Transport strategy and our own Transport strategy.

5. POTENTIAL COURSE OF ACTION TO CONSIDER

- A Working Group required to scope feasibility of the recommendation in the report of a Community Transport Project Manager.
- The working group could include relevant council staff as well as a variety of community development workers from Health and the Third Sector.
- The criteria for Council community transport grant could take cognizance of the direction of travel for health provision and could be checked to ensure they are future proof and permit health based activity that might not be hospital based.
- Existing Community Development, Social Enterprise and Community Planning activity could become more informed about support and opportunities for Community Transport so as to be more alert to opportunities to develop new services to meet expanding need.
- The Health and Wellbeing networks could hold a Community Transport Development day to include learning about set up, scoping for new opportunities and create a forum to strengthen networks.
- It would be proper to critically explore some reservations about the recommendations in the report to recruit Local Champions – if these are a volunteer role then this will be hard to recruit to and will lead to gaps in some areas, unless the volunteer is from an existing CT organisation and then they might not be impartial. The most rural and remote places would find it particularly hard to recruit a Champion and they are the ones that need it most. It would perhaps be better that there is leadership on this from local forums such as the CPG or the LPG. This would ensure parity and objectivity.

6. Reference

- CT meets SOA outcomes 2, 3 and 6.
- CT supports the SPT transport outcomes as outlined in Argyll and Bute's Transport Outcomes Report 2015/16, particularly "Access for All".
http://www.spt.co.uk/wmslib/Documents_RTS/TORs/argyll_bute.pdf?1

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Activity Tracker Exceptions

Outcome	Activity	Lead	Progress	Comments	Date
Outcome 5	Implement the National Standards for the Prevention and Management of Falls within the Community	Christine McArthur	Not on track	<p>Stage 2 of Falls Prevention work is identifying older people at risk and directing them for a screening. Locality areas saying they do not have capacity to do this so are using partners e.g. Home Fire Safety Visits will have level 1 information and can offer to phone a number to arrange a level 2 screen. This is available in a number of places but take up has been low so far. SFRS will be asked to provide information on the number of conversations taken place to date. Stage 3 is for people who have had falls, looking to create community response on how to screen someone for injury, and looking at developing single point of access for Scottish Ambulance Service to call and community triage can happen. The SAS is no longer responding to falls where there are no injuries and this community response model is being tested in Lochgilphead currently. There has been a recent discussion in Mull regarding community responders involving the coastguard. Decision made to highlight to Management Committee as it needs to be a two person response and that Locality teams (HSCP) reluctant to take this on as they feel they are not skilled in assessing people for injury or have capacity.</p>	24.02.17

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Argyll and Bute Community Planning Partnership**Management Committee****30th March 2017**

Area CPG Focus – Mid Argyll, Kintyre and the Islands

The Mid Argyll, Kintyre and the Islands CPG would like to raise the issue of vacant buildings and general decline in the built environment within the Mid Argyll area.

Although good work is being carried out by the CARS Initiative in Inveraray, the towns of Lochgilphead, Ardrishaig and Tarbert have many vacant buildings in varying states of repair. There is also scope for improvements to the built environment within these communities.

The issue of empty shops and general street furniture clutter was raised at the May 2016 MAKI CPG by the Lochgilphead Youth Forum. The matter was subsequently discussed by the Mid Argyll Partnership which noted the possibility of improvements as a result of the Crinan Canal Charrette activities and has been raised at Community Council meetings as well as during the locality planning discussions at the February 17 MAKI CPG meeting.

Key Points for Consideration

- The matter of vacant buildings and the need for built environment improvements has been raised as a matter of concern in several different community forums within the Mid Argyll area.
- The Crinan Canal Charette is a welcome initiative which may bring about improvements to part of the area

Key Points for Discussion

- How can Community Planning Partners help to address the issue of vacant buildings and empty shops in the area?
- How can Community Partners support the wider regeneration of the area?

For further information please contact: Lorna Elliott, Community Governance Manager 01631 567995

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Management Committee**Date: 30 March 2017**

Community Justice Outcome Improvement Plan 2017-2018

1.0 Purpose

Community Justice Outcome Improvement Plan 2017-2018 for publication on Community Planning webpages, and submission to Scottish Government on 31st March.

2.0 Recommendations

CPP Management Committee members are asked to:

- 2.1** Agree submission of the attached Community Justice Outcome Improvement Plan
- 2.2** Provide a link to the Plan from their own website/ communications, using text provided in 4.0.
- 2.3** Note the Transition Plan remains open for consultation, and development of transition actions, until end July 2017.
- 2.4** Note the Transition Plan in its final form will come to CPP Management Committee in September 2017.

3.0 Background

Reducing reoffending is the main aim of the Scottish Government Community Justice Plan. It requires organisations in Argyll and Bute to work together locally to address issues faced by those involved in the criminal justice system, their families and communities. There is a framework to monitor progress on this and a requirement to report annually to the new Community Justice Scotland Board. There are links between this work and Outcome 6 – Safer and Stronger. The actions of Argyll and Bute's Community Justice Outcome Improvement Plan will be reported to the CPP Management Committee through the Safer and Stronger Delivery Group, Outcome 6 lead, SuperIntendent Gail McClymont.

The Scottish Government requires the Transition Plan to be published by 31 March. The Plan will sit on the Community Planning webpage and partners are asked to provide links from their page to the community planning partnership page. The plan will be developed throughout 2017/18 with a comprehensive communication and engagement strategy.

4.0 Detail

At the December 2016 meeting of the Management Committee an ask was made for partners to be part of a short term working group to finalise the draft transition plan and shape the action plan to take forward community justice in Argyll and Bute. The short life working group, led by Louise Long, Chief Social Work Officer has met three times in 2017 and has developed the attached draft Transition Plan for publication. The plan is subject to change within a 6 month period where it is open to consultation with communities and partners.

At the September 2017 meeting of the CPP Management Committee the plan will be amended to ensure communities feel engaged in Community Justice.

Partners are asked to provide links to the Plan on their appropriate web places. Example text to accompany this is:

We are still seeking your views on our Community Justice Outcome Improvement Plan 2017-18. The plan sets out how we will make the transition from what was the Scottish Government’s original way of managing reducing re-offending, to the new way of this which requires organisations working in Argyll and Bute including housing, social work, Skills Development Scotland and community groups to reduce reoffending by working together. In Argyll and Bute we are required to approach reducing reoffending under ‘headings’ that include reducing stigma within the community.

The organisations required to participate in Community Justice will be meeting regularly over the coming months. In September 2017 we will re-publish the Community Justice Outcome Improvement Plan taking on board the feedback received and developments made over the first 6 months.

Click ‘here’ to view Argyll and Bute’s Community Justice Outcome Improvement Plan.

5.0 Conclusions

A Community Justice Outcome Improvement Plan for Argyll and Bute will be published by 31 March in accordance with the requirement for Scottish Government. The Plan is open to feedback and engagement within the initial 6 months. The Management Committee is asked to sign off the plan at this stage and partners are requested to draw attention to the plan and encourage engagement with this.

6.0 Implications

Strategic Implications	Outcome 6: Safer and Stronger
Consultations, Previous considerations	CPP Management Committee has been updated on the changes within Community Justice in 2015/16 and 2016/17.
Resources	Scottish Government provides an interim resource to

	support the transition work.
Prevention	Preventing re-offending is a key aim of Community Justice.
Equalities	An equality impact statement is being produced.

Louise Long, Head of Children and Families
Rona Gold, Community Planning Manager

References

N.A

Appendices

Community Justice Outcome Improvement Plan 2017 - 2018

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**Argyll & Bute
Local Policing Plan
2017 – 2020**

1. Introduction

This is the third Local Policing Plan (LPP) for Argyll and Bute published by Police Scotland. This bespoke plan should be viewed as a living document which will evolve to meet emerging threats and needs, and be subject to formal review on at least an annual basis. It has been formulated through careful consideration of the most current data, feedback from consultation with local communities and stakeholders, and giving due regard to national policing priorities. The publication of this LPP is a statutory requirement derived from the Police and Fire Reform (Scotland) Act 2012 and demonstrates Police Scotland's legislative responsibility and operational commitment to the delivery of local, national, and corporate outcomes with regard to crime, safety, and wellbeing in our communities.

However, Police Scotland in Argyll and Bute is not working in isolation. Section 6(1) of the Community Empowerment (Scotland) Act 2015 requires each Community Planning Partnership to produce and publish Local Outcome Improvement Plans (LOIPs), with the key focus on the delivery of shared outcomes at a local level. LOIPs will replace the Single Outcome Agreements (SOAs) and will take a more systematic and collaborative approach to performance improvement in areas of identified need. More than eighty percent of police activity in Argyll and Bute does not relate to crime, but to providing emergency and acute support to individuals and communities in a huge variety of crisis situations, and exercising other functions for the benefit of communities. Accordingly, this iteration of our Local Policing Plan has been designed to articulate our broad contribution to the Local Outcome Improvement Plan for Argyll and Bute, in keeping with our commitment to tackling chronic and long term issues in partnership with local partners and indeed communities themselves.

At a national level The Scottish Police Authority and Police Scotland are developing a new long term strategic plan, which will also influence how we deliver policing services in Argyll and Bute. The main themes emerging in this plan are:

- **Prevention – *Tackling crime inequality and chronic issues.***
- **Protection – *Based on Threat, Risk and Harm***
- **Communities- *Focus on localism, diversity and the virtual world.***
- **Knowledge – *Informing the development of better services.***
- **Innovation – *Dynamic, adaptable and sustainable.***

We believe that our 2017-2020 Local Policing Plan fits well with these themes for policing over the next decade and moreover will contribute to the delivery of a safe and successful Argyll and Bute in the shorter term.

2. Consultation

In 2016 Police Scotland introduced “Your View Counts”, an ongoing electronic and paper based Public Survey process. This living document ensures that local needs and expectations are captured and reflected in Argyll and Bute Local Policing Plan. In addition, Police Scotland has taken into account information captured from other sources including surveys, public events, internal dialogue and personal communication and consultation with Local Authority and other Community Planning Partners.

The results from this ongoing engagement process have identified the issues that affect people from communities across Argyll and Bute.

3. Police Priorities and Objectives

Police Scotland has created this 2017 -2020 Local Policing plan to support Argyll and Bute Community Planning Partnership’s Single Outcome Agreement (soon to be Local Outcome Improvement Plan). This plan also supports National and Local Policing priorities, and it is critical that all three sets of priorities are linked. We have listed all priorities, both local and national below:

National Policing Priorities

Police Scotland have set National Priorities derived from Scottish Government, Scottish Police Authority and National consultation exercises.

These priorities are:



Counter terrorism/national security.



Road Safety/ Road Crime



Violence Disorder and Antisocial Behaviour



Serious organised crime.



Protecting People at Risk of Harm

Local Policing Priorities

Police in Argyll and Bute constantly engage with the local communities by means of the “Your View Counts” Survey, which is both an online and a traditional paper survey. We also regularly seek the views of our key partners including Community Councils, and we use qualitative and quantitative data to create our 2017- 2020 Divisional Strategic Assessment to identify the most important policing priorities for Argyll and Bute. **It must be stated that our local priorities are shaped on an ongoing basis and as we continue to consult the public, local priorities may change.** Currently the local Policing priorities are:



Drug dealing/ drug misuse



Antisocial Behaviour



Road Safety/Road Crime



Acquisitive Crime – Homes being broken into



Protecting People at Risk and Harm

SOA/LOIP Priorities

Argyll and Bute Community Planning Partnership has an overarching strategic aim that “Argyll and Bute’s economic success is built on a growing population”. 6 outcomes have been developed to support this aim. They are:

Outcome 1 - The Economy is diverse and thriving

Outcome 2 - We have an infrastructure which supports sustainable growth

Outcome 3 - Education, skills and training maximises opportunities for all

Outcome 4 - Children and Young People have the best possible start

Outcome 5 - People live active healthier and independent lives

Outcome 6 - People live in safer stronger communities

Using the SOA Outcomes as the principle driver for this Local Policing Plan, we will evidence how Police Scotland will support each Outcome, and outline generic Policing tactics which will be used to deliver Policing Services in line with these outcomes.

Outcome 1 – The Economy is Diverse and Thriving

Argyll and Bute has a diverse range of industry which contributes to the economic growth of the area. The aquaculture, tourism, and agriculture sectors are all heavily represented in Argyll and Bute, but the area also has some heavy industry, a retail sector and, of course, the world famous scotch whisky industry. Whilst some of these sectors of the local economy are thriving, others are finding the current economic climate very challenging, and crime and the other social issues which Police Scotland deals with on a daily basis can make the difference between the success and failure of a business or indeed a community. Police Scotland recognises the impact of crime on the local economy, and also recognises the part that policing can play in supporting that economy. Over the next 3 years Police Scotland will carry out the following activity in support of Outcome 1.



Target Serious and Organised Crime

Tackling Serious & Organised Crime (SOC) is a National Priority, however a wide range of illegal activity across Argyll and Bute affects local and rural economies. From the simple act of people shoplifting in our towns to pay for illegal drugs, through to the illegal electro-fishing for razor clams, to the illegal mismanagement of effluent from fish farms, organised criminality affects the economy in one way or another. Drug misuse has also been identified as a Local Priority and those concerned in the large scale supply of illegal drugs into Argyll & Bute are actually Organised Crime Groups (OCG), some of which are based in Argyll. Over the course of this Plan we will continue to target the kind of criminality identified above, and not only arrest the perpetrators, but under the Proceeds of Crime Act (POCA) we will seize their assets, so that they can eventually be re-invested legitimately to the benefit of Argyll's citizens and economy.



Target Drugs

Through the use of “Your View Counts”, and consultation with partners, local communities have identified that Drug Misuse, Drug Dealing and Housebreaking as priorities for our local policing teams. These crimes directly affect the economy in Argyll and Bute. Drug abuse continues to prevail in the larger towns such as Oban, Helensburgh, Dunoon, Lochgilphead and Campbeltown, however some high profile cannabis cultivations have been discovered in more rural locations.



Target Acquisitive Crime

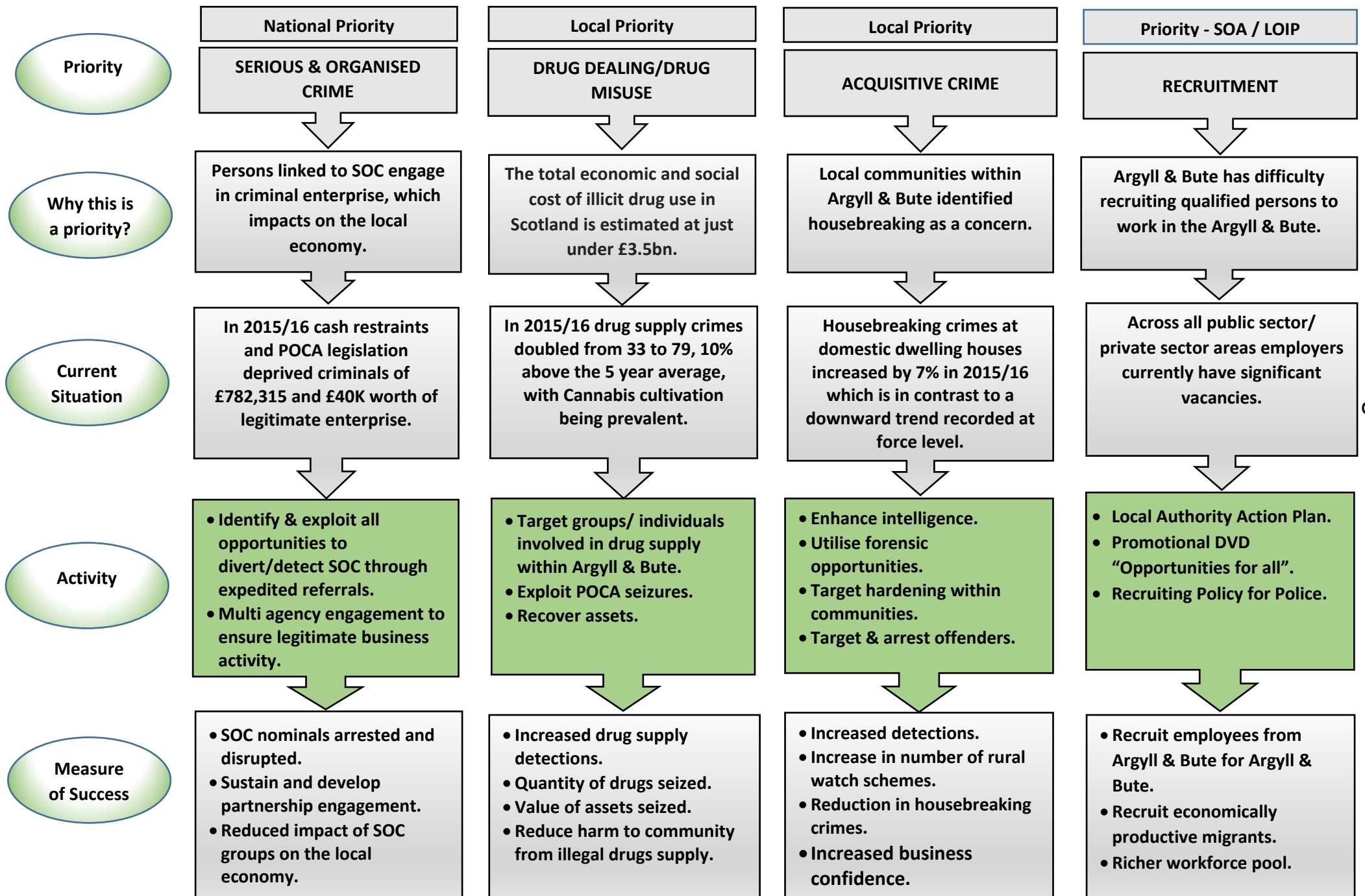
Houses being broken into in rural towns has a significant impact on the fear of crime, and does not promote a positive image of Argyll & Bute as a place to live, work or invest. In addition break-ins to commercial premises impact directly on the local economy.



Prioritise Local Recruitment

All employment sectors in Argyll struggle to attract qualified professionals to their ranks. To support Outcome 1 Police Scotland will strive to develop joint resourcing and recruiting policies, with the aim of recruiting local Officers to serve local communities. This will support long term sustainability and underpin the aspirations of local thriving communities in Argyll and Bute.

Outcome 1 - The Economy is Diverse and Thriving



Outcome 2 – We have an infrastructure which supports sustainable growth

It is critical to support growth and ensure that the infrastructure throughout Argyll and Bute is safeguarded, maintained and protected. Police Scotland recognises that transport and communication links are pivotal to supporting this and over the next 3 years Police Scotland will carry out the following activity in support of Outcome 2.



COUNTER TERRORISM

The threat from terrorism is real and it is a national priority. Argyll and Bute has strategic sites and a vast coast line with many small ports. It is important that we protect our communities from Terrorism and ensure that we have watchful, knowledgeable and resilient communities who can prevent Terrorism occurring through education, information and vigilance. Police Scotland work closely with Argyll & Bute Council, West Dunbartonshire Council and other partners through the joint Local Resilience Partnership (LRP).



TARGET CYBER CRIME

The communities and businesses of Argyll and Bute are geographically isolated and rely heavily on secure ICT connectivity. Cyber-crime is an emerging national priority with significant attacks and frauds on many international and local businesses. It is important that we safeguard the cyber community within Argyll & Bute, be it for business purposes or indeed social or private use.



PROMOTE ROAD SAFETY

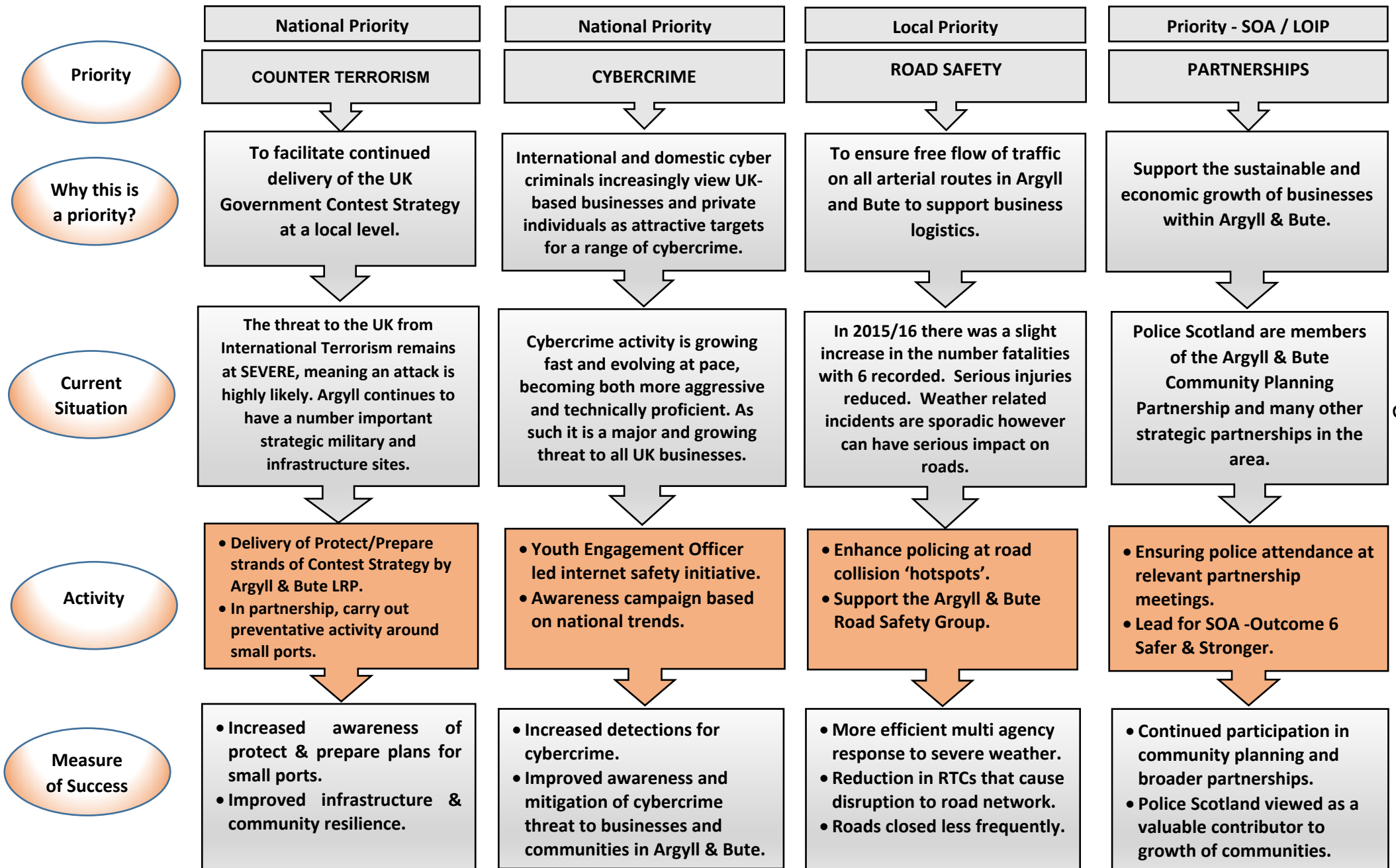
Road safety has been identified as both a local and national priority. The main issues affecting Argyll & Bute are road deaths, and lengthy road closures caused by either Serious Road Traffic Collisions (RTCs) or weather episodes. The main trunk roads of the A82, A83, and A85 are critical to all businesses in Argyll, either for the transport of commodities or for customer access. In addition, local consultation has identified that speeding motorists and dangerous driving on rural roads is a concern for residents. Police Scotland is aware of the continued popularity of the use of rural roads by motorcyclists. Adverse Weather affects many roads throughout Argyll & Bute, and it is critical that a quick Multi-Agency (MA) response is coordinated to ensure that road closures are kept to a minimum or practical diversions are implemented.



PROMOTE PARTNERSHIP WORKING

Partnership Working is essential in ensuring that Argyll and Bute have a strong and robust infrastructure. Police Scotland is involved in several groups ranging from the CPP to Pub Watch and Rural Roads Group, all of which contribute to growth and regeneration.

Outcome 2 – We have an infrastructure which supports sustainable growth



Outcome 3 – Education, skills & training maximises opportunities for all

Police Scotland acknowledge that a highly skilled and educated local population can only enhance Argyll and Bute and make it attractive for resettlement and inward investment. Life skills and life learning will make young people more confident and resilient. Over the next 3 years Police Scotland will carry out the following activity in support of Outcome 3.



Target Domestic Abuse

Domestic Abuse is both a Local and National Priority and continues to impact on families across Argyll and Bute. It is critical that we mentor, guide and educate our local communities, while targeting perpetrators and breaking the cycle of violence. We will strive to educate our communities both to recognise Domestic Abuse, but also install confidence in victims to report incidents and decrease community tolerance to this crime.



Target Serious and Organised Crime

Serious and Organised Crime continues to be a national priority and falls under the Scottish Governments National Outcomes - 1, 8, 9 and 11. Locally Youth Engagement Officers and Community Policing Officers will carry out presentations across Argyll and Bute to highlight the most common form of Serious and Organise Crime, and how it impacts locally. These presentations will also highlight how the public can report or act when faced with this type of criminality.



Target Drugs

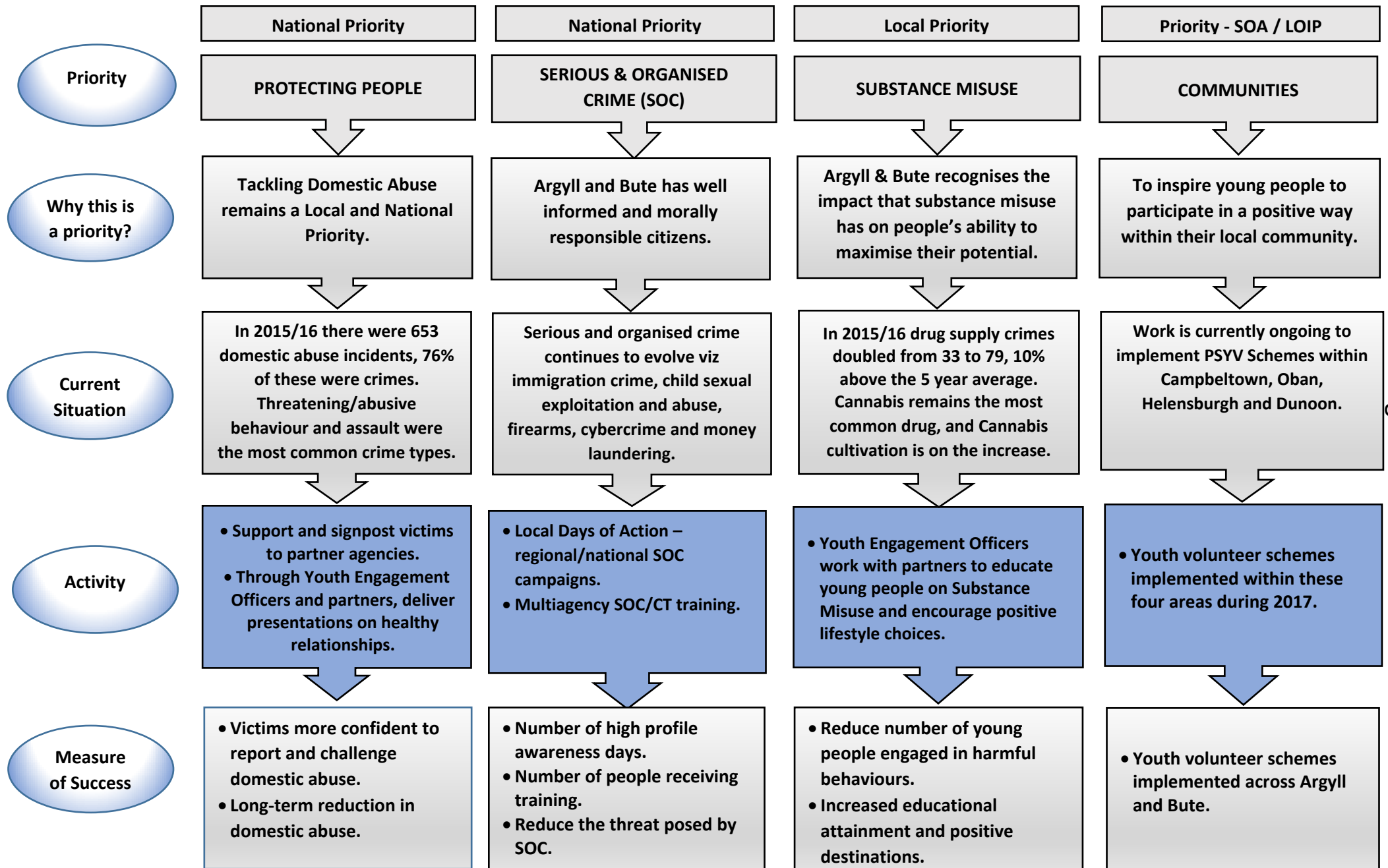
Drug Misuse throughout Argyll and Bute continues to be an issue and has been identified as a local priority. Through engagement in schools, Police Scotland Youth Engagement Officers, will carry out drug awareness presentations to educate young people across Argyll and Bute, to raise awareness of drug abuse, including emerging Drugs and trends - for example new psychoactive substances (NPS).



Communities

Police Scotland Youth Volunteers (PSYV). This scheme is a nationwide Police initiative designed to inspire and mentor young people to participate positively in their communities. Police Scotland provide skills and training to 10 - 18 year olds, ranging from First aid, working at major events to promoting Community Safety. There are plans to have PSYV schemes in Campbeltown, Dunoon and Oban, and work is well underway to establish groups in these areas.

Outcome 3 - Education, skills & training maximises opportunities for all



Outcome 4 – Children & Young People have the best possible start

Police Scotland recognise the importance of supporting and mentoring young people to ensure that we maximise their potential. In partnership we will strive to protect them from abuse, neglect and harm while promoting and safeguarding the rights of children and young people. Over the next 3 years Police Scotland will carry out the following activity in support of Outcome 4.



Target Child Abuse

Child abuse has been identified as both a local and national priority. To this end Violence Against Women (VAW) are developing a local version of the national Equally Safe initiative. Argyll and Bute Child Protection Committee have also developed an Early Help strategy. Both initiatives are designed to support young people exposed to domestic abuse.



Target Cyber- Crime

Cyber-crime is an emerging national priority. It is important we safeguard young people who use technology on a daily basis from exploitation, intimidation bullying and abuse. We will use Youth Engagement Officers (YEOs) to educate and mentor young people on all aspects of cyber-crime including vulnerability and possible exploitation on- line via social media.



Target Domestic Abuse

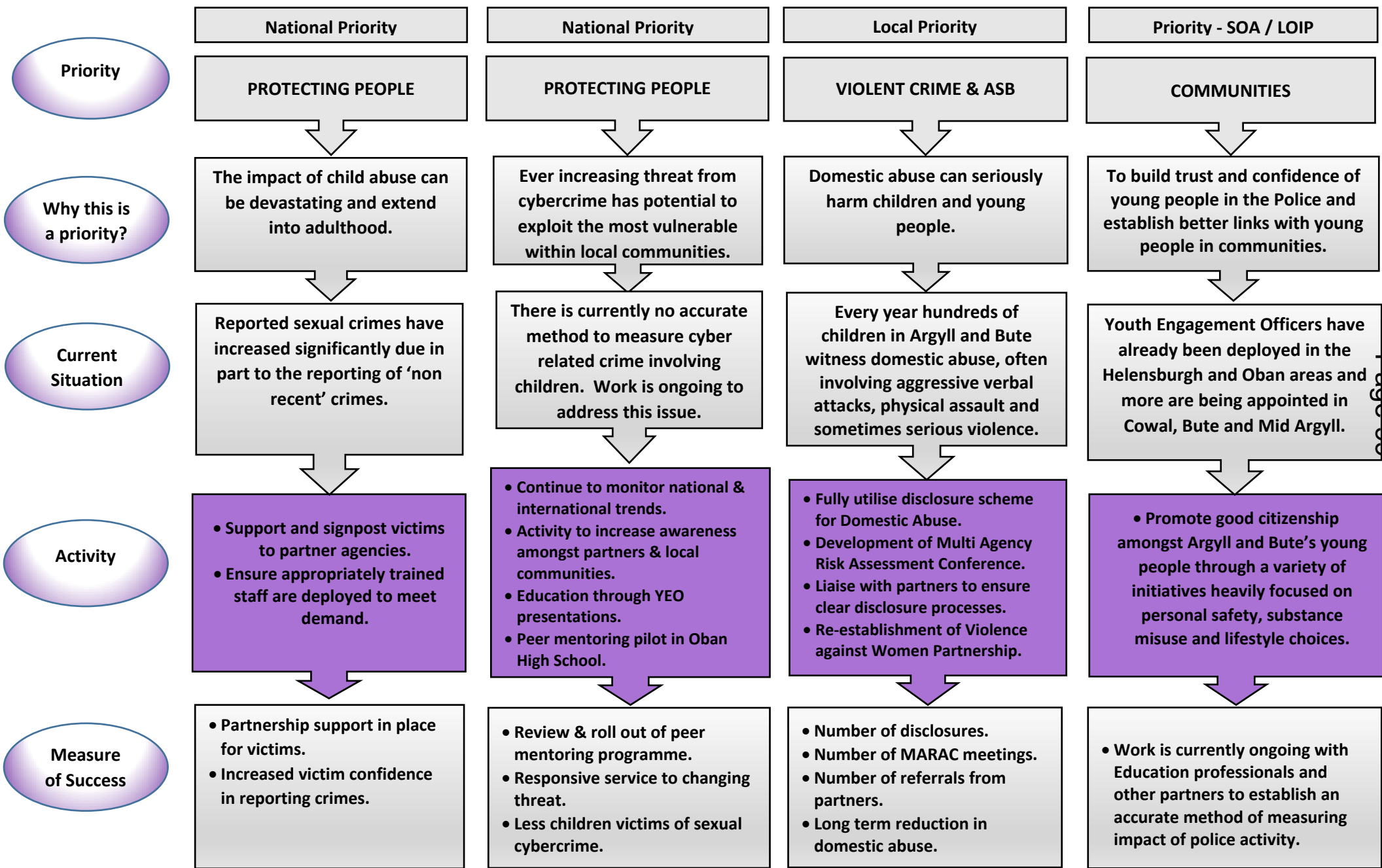
Police Scotland record the number of young people who are present during incidents of domestic abuse. As Domestic Abuse is a national and local priority the assessment of potential risk and harm for every child is managed through Multi Agency meetings for example - Disclosure Scheme Domestic Abuse Scotland (DSDAS) and Multi Agency Risk Assessment Conference (MARAC) meetings. This ensures a coordinated multiagency approach is taken for each and every child to ensure the threat and risk of harm is reduced as much as possible.



Communities

Police in Argyll and Bute have introduced Youth Engagement Officers (YEOs). These officers have the remit of building links and trust between the Police and young people. Most offenders are between the age of 16-24 and Police have always encountered difficulties engaging with this community. The remit of the YEO is to engage with young people, build relationships and breakdown barriers, encouraging Young People to make positive life choices.

Outcome 4 – Children & Young People have the best possible start



Outcome 5 – People live active healthier and independent lives

Police Scotland recognise the importance of people leading active, healthier and independent lives. Every day Police Scotland attend to support and protect people who are displaying mental health issues. Police Scotland support our mature residents throughout Argyll and Bute and recognise the importance they play in creating stable and resilient local communities. The effects on health caused by Drugs and Alcohol, and its close relationship to violence and Antisocial Behaviour is well documented. Over the next 3 years Police Scotland will carry out the following activity in support of Outcome 5.



Protect People – Missing Persons

Protecting People is a local and national priority. 80% of all incidents managed by Police Scotland are non-crime related. With 2 large residential homes in Helensburgh and Dunoon, there were 466 incidents reported last year with regard to Absconders and Missing Persons. Every report has resource implications for Police Scotland and partners, it is critical that Police Scotland support partner agencies to ensure vulnerable people are managed effectively.



Targeting Bogus Callers/workers

Bogus caller and bogus worker crimes impact on the elderly and erode confidence in independent living. This issue has been identified as a local priority in Argyll and Bute, and although incident rates remain very low, when they do occur it impacts significantly on local and rural communities.



Targeting Antisocial Behaviour

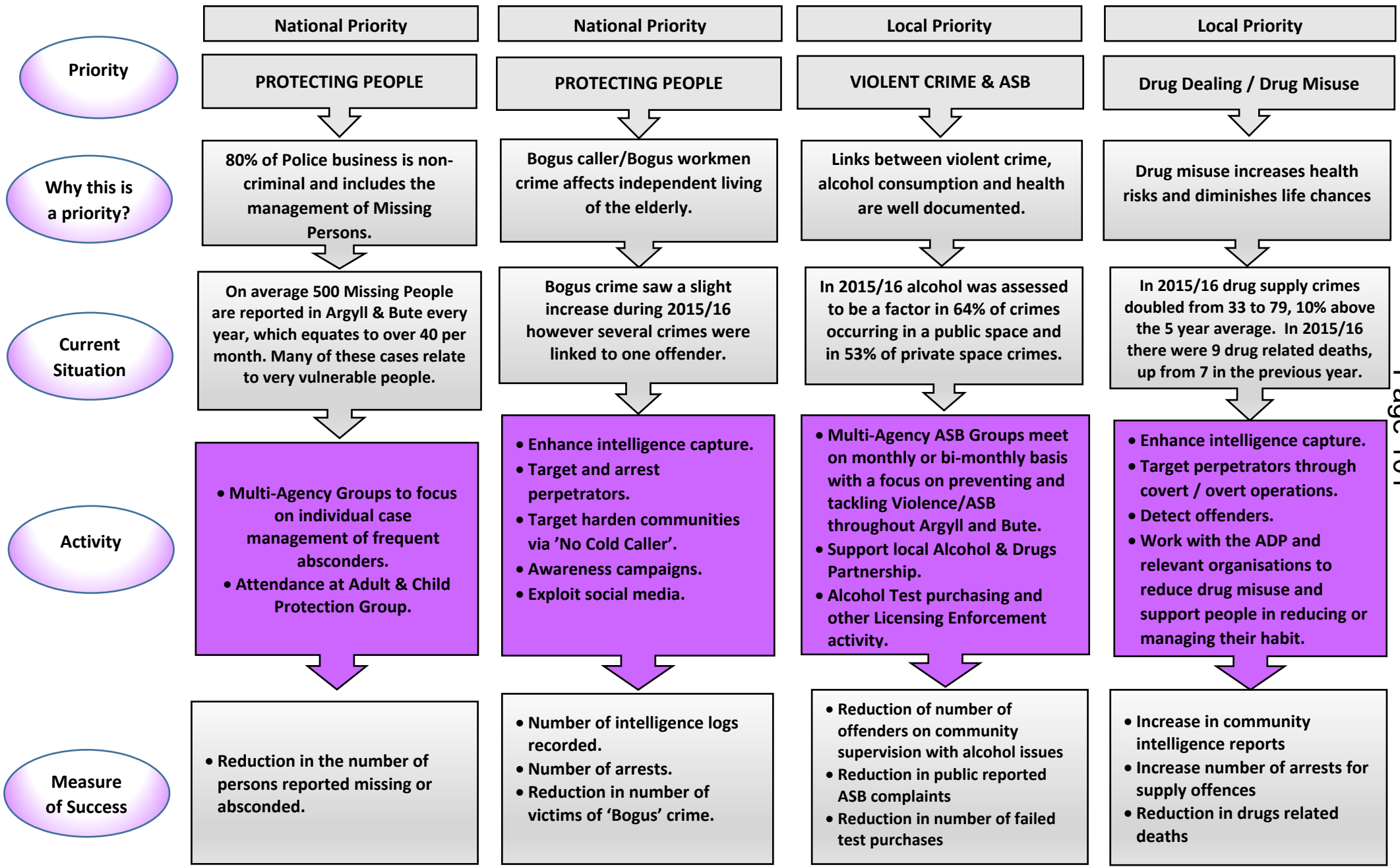
Antisocial behaviour has been identified as a local priority. In Argyll and Bute alcohol features in a significant number of ASB incidents, therefore working with partners in the Alcohol and Drug Partnership, Police Scotland aim to reduce alcohol related incidents of ASB through prevention strategies such as Alcohol Test Purchasing (ATP).



Targeting Drugs

Drug misuse has been identified as a local priority in Argyll and Bute, and it is also a national priority under Serious and Organised Crime. Police Scotland are committed to supporting Outcome 5 through robust enforcement which will reduce the availability of drugs in rural towns across Argyll and Bute.

Outcome 5 – People live active healthier and independent lives



Outcome 6 – People live in safer, stronger communities

In order for Argyll and Bute to attract inward investment and relocation to the local communities, communities must be safe and resilient. Police Scotland and its partners strive to empower communities to become strong and safe. Over the next 3 years Police Scotland will carry out the following activity in support of Outcome 6.



Promote Counter Terrorism

Counter terrorism is a National priority. To ensure a safe and strong Argyll and Bute, Police Scotland will continue to carry out training and awareness events to Public Sector Partners. Police Scotland will continue to deliver the UK Contest strategy utilising Prevent, Prepare, Protect and Pursue model (4Ps), and through our work with our partners to ensure communities understand their responsibilities and how to report information or behaviours that are unusual.



Target Violent Crime and Antisocial Behaviour

Violent crime is a national priority, and is linked to the local priority of ASB. A significant amount of Violence in Argyll and Bute centres around Domestic Abuse which is covered in outcomes 3 & 4. Violent crime is one of the few areas where crime has increased, and although this increase is marginal it is an area of concern, and will remain a priority for Police Scotland.



Target Road Crimes

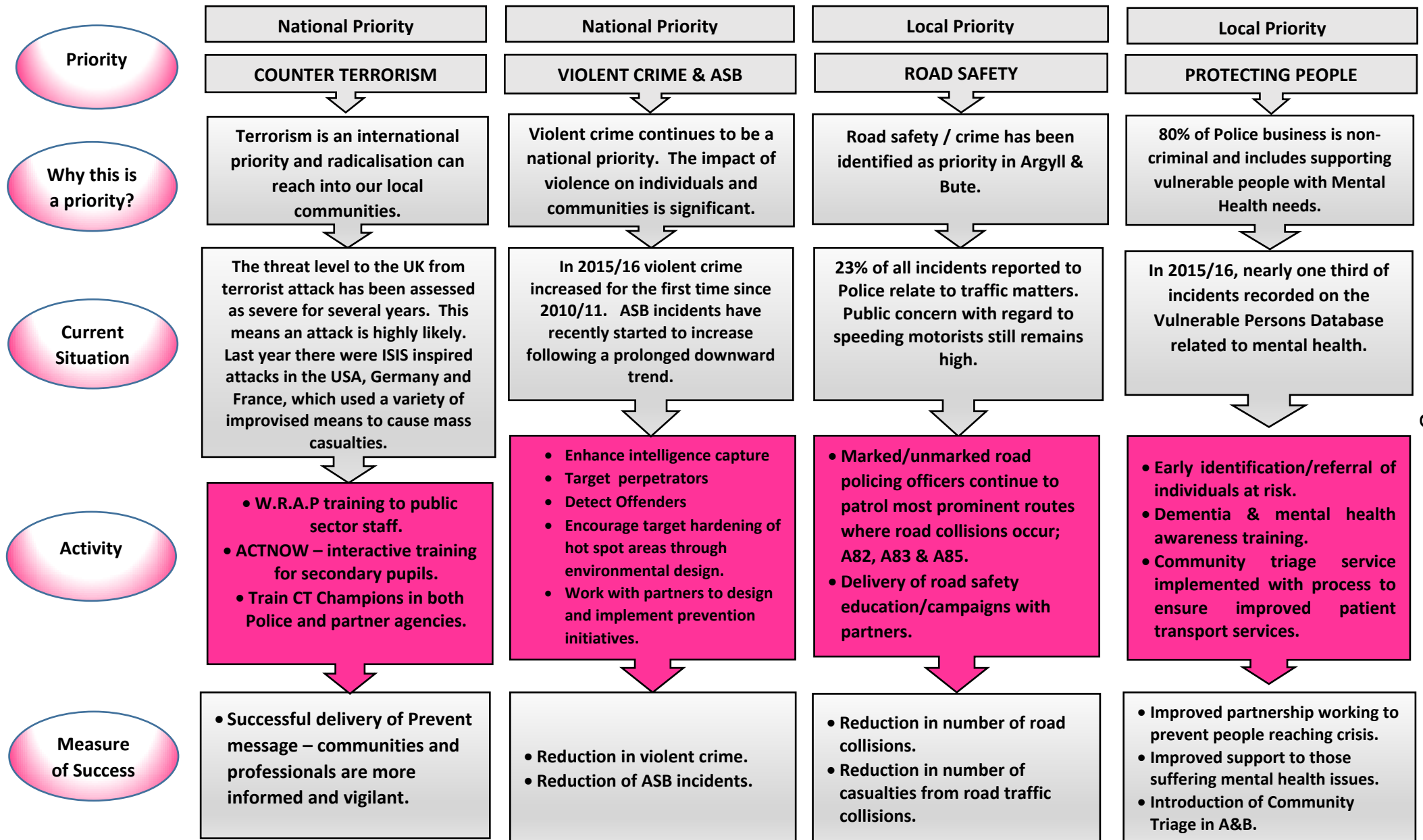
Road safety continues to feature as a local priority in particular speeding. Although speed is not the main causal factor for road collisions, there is a public concern over this issue, especially with regard to Motorcycles.



Protecting People – Mental Health

Protecting People is a local and national priority. 80% of all incidents managed by Police Scotland are non-crime related. 36% of all incidents recorded on the Vulnerable Persons Database (VPD) relate to people in distress or displaying mental health issues. This takes up a significant amount of Police resources in Argyll and Bute, and requires Officers to be trained and have expertise in dealing with individuals. It also requires a multi-agency partnership approach.

Outcome 6 – People live in safer, stronger communities



4. Local Policing arrangements

We aim to deliver policing that is visible, accessible and responsive to the needs of the people of Argyll and Bute. We acknowledge the diverse communities ranging from the population hubs to the rural villages and islands.

Effective policing within these diverse environments can be challenging, however, we believe that we are succeeding due to the excellent joint working we enjoy with our partners within the Argyll and Bute Community Planning Partnership.

The Divisional Senior Leadership Team are responsible for the delivery of policing in Argyll and Bute, At a local level we have local management teams that are proportionate to the number of staff working in our local communities and equally importantly, that it is proportionate to actual crime and incident levels. At a time when Police Scotland is still going through organisational change it is critical that our Operational response still delivers against the key priorities identified by our local communities.

In 2017 we will review our Multi Member Ward Policing plans and will be replacing them with localised plans. These plans will form part of the Local Outcome improvement Plan, which will shape how Police Scotland, and our partner agencies, will address local priorities across Argyll and Bute.

5. Performance and Accountability

Within Argyll and Bute we will aim to achieve the highest standard of performance whilst at the same time recognise we are a values based organisation and how we serve our communities is as important as the results we achieve.

Our values, **Integrity, Fairness and Respect** are the touchstones for all our interactions and form the basis of everything we do and every decision we reach. By applying our values we will continue to receive public consent to policing through improved relevancy, trust and support.

National performance frameworks have been developed allowing the service to measure progress, monitor activity, identify key areas where resources need to be focused and demonstrate how successful we are in meeting our key priorities and objectives.

We are committed to publishing our performance information and will use this as the foundation for reporting to Argyll and Bute Council and local communities.

This information is available upon request or at www.scotland.police.uk .

6. Local Scrutiny and Engagement

Performance against this Local Policing Plan will be continuously scrutinised by the Performance and Scrutiny Committee of Argyll and Bute Council. The Local Police Commander will present a report to the Committee for scrutiny on a quarterly basis outlining policing performance in respect of the priorities highlighted within the Plan.

This scrutiny process is vitally important as we recognise that local communities must influence policing services in Argyll and Bute.

The Local Authority, Elected Members and partners have a role to play and their views are taken into account by the Local Police Commander. This is a formal route to influence police services and to retain and develop the already successful Community Planning Partnership.

The Scottish Police Authority is the body with formal responsibility for scrutiny and to hold Police Scotland to account. They will continue to actively engage with Argyll and Bute Council to build and develop the relationships already formed, ensuring an understanding of policing performance at a local level.

7. Equalities

Crime in Argyll and Bute is falling and public confidence in the police is high. However, we will not be complacent and will continue to work with all sections of our community, including the most vulnerable, to improve our service. We will strive to make our organisation reflective of the communities we police which will increase public trust and confidence in us.

We recognise that effective and fair policing is about addressing the needs and expectations of individuals and local communities and our aim is to ensure that our service meets and exceeds these expectations.

With the introduction of the Equality Act 2010, we have a duty that requires us, both as an employer and in policing our communities to:

- Eliminate unlawful discrimination, harassment and victimisation, and other prohibited conduct
- Advance equality of opportunity among people who share a relevant protected characteristic and those who do not
- Foster good relations among people who share a protected characteristic and those who do not

Equality and diversity outcomes have been developed across Police Scotland in consultation with equality organisations and our staff associations with representation across all protected groups.

We have also engaged with our community to identify local equality and diversity priorities which link into Police Scotland's strategic Equality Outcomes. Through this engagement we have formed our relevant policing priorities and these reinforce our commitment to equality and diversity.

8. Local Contact Details



Local Police Commander,
Dumbarton Police Office,
Stirling Road,
Dumbarton,
G82 3PT



Dial 999 for an emergency
Dial 101 for routine matters and non-emergency attendance
TextRelay 18000 for an emergency
TextRelay 18001101 for a non-emergency response
Dial 0800 555111 for Crimestoppers



ArgyllDunbartonshireDCU@scotland.pnn.police.uk



<https://www.facebook.com/ArgyllDunbartonshirePoliceDivision>



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@MAKIPolice
@ObanPol